OECD INTERNATIONAL ACADEMY FOR TAX CRIME INVESTIGATION NEW DEHLI (INDIA) AML SPECIALITY COURSE

Analytics and AI as a Tool for Investigators

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Oct 2024

INLAND REVENUE
AUTHORITY
OF SINGAPORE

Learning Objectives

At the end of the course, you should be able to understand and appreciate:

|			
✓Overview of legal framework to combat money laundering in Singapore ✓Interaction between tax and money laundering ✓Identifying potential tax money laundering cases	✓AI as a Strategic Capability ✓IRAS AI Strategy ✓Key Pillars of IRAS AI Strategy ✓IFD's Data Journey	✓The different sources of information ✓Data governance and limitations of certain data ✓Application of concept : Case Study ✓Group sharing	✓Leveraging on technology & analytics in financial investigation o Analytics as a gatekeeper; o Analytics for Tax Crime; o Analytics for investigative efficiency; o Analytics to facilitate funds tracing ✓Application of concept : Case Study ✓Group sharing ✓What's next
(1) Combatting Money Laundering in Singapore	**(2) Overview of IRAS AI* Strategy**	**(3) All About Data**	**(4) Analytics Tool for Investigators**
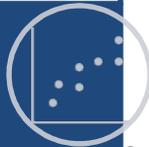
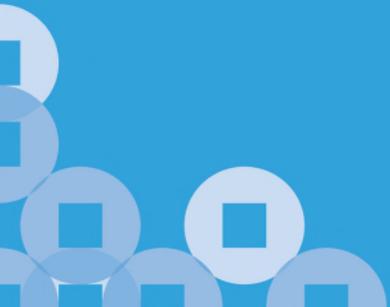** AI = Artificial Intelligence*

www.menti.com

Access via Code :

(1) Combatting Money Laundering in Singapore

Overview of legal framework to combat money laundering in Singapore

The **Corruption, Drug Trafficking and Other Serious Crimes (Confiscation of Benefits) Act 1992 ("CDSA")** is the anti-money laundering ("AML") legislation in Singapore, which criminalises the laundering of proceeds derived from corruption, drug offences and other serious offences ("predicate offences").

The **Commercial Affairs Department ("CAD")** is one of the Law Enforcement Agencies ("LEAs") in Singapore which enforces the AML regime through detection of ML activities, investigation and prosecution of ML offences, seizure and confiscation of proceeds from predicate offences. **Tax ML cases** are under CAD's purview.

Interaction between tax and money laundering

The following offences investigated by IRAS were designated as money laundering predicate offences (listed under Parts XII and XIII in the Second Schedule of the CDSA):
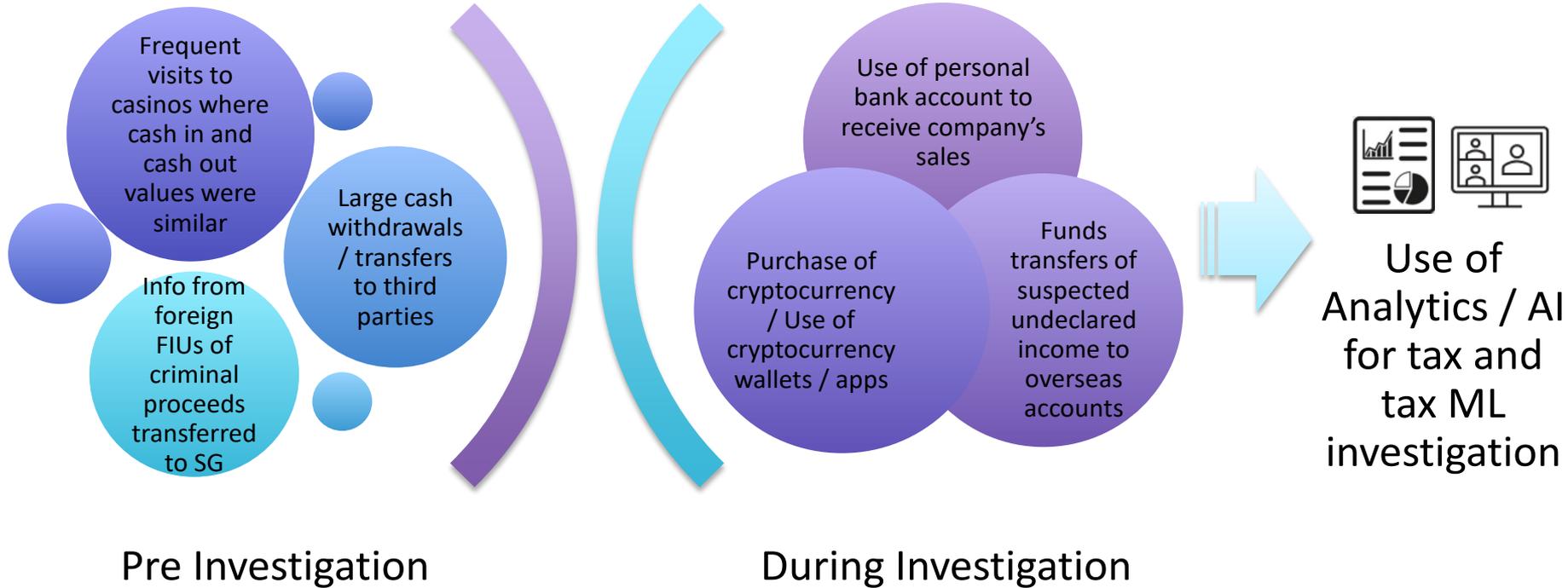
Date with effect from	Predicate Offence
1 July 2013	Section 62, 63 GSTA Section 96, 96A of ITA
1 September 2014	Foreign serious tax offence
3 June 2015	Section 37J(3), (4) ITA

Serious tax crimes involve omissions, falsifications or fraudulent conduct perpetrated with wilful intent to evade tax/obtain fraudulent refunds and payouts, or to assist others to evade tax/obtain fraudulent refunds and payouts

This designation enables the powers used to investigate ML to be applied to the proceeds of designated tax crimes.

Identifying Potential Tax ML cases *(indicators are not exhaustive)*

Pre Investigation

- Frequent visits to casinos where cash in and cash out values were similar
- Info from foreign FIUs of criminal proceeds transferred to SG
- Large cash withdrawals / transfers to third parties

During Investigation

- Use of personal bank account to receive company's sales
- Purchase of cryptocurrency / Use of cryptocurrency wallets / apps
- Funds transfers of suspected undeclared income to overseas accounts

Use of Analytics / AI for tax and tax ML investigation

(2) Overview of IRAS AI Strategy

AI as a Strategic Capability

AI is identified as a strategic capability that enables IRAS to pursue desired outcomes in the organisation

- The objectives of AI are aligned with those under the IRAS Leveraging Analytics, Design and Digitalisation (LEA:D) transformation movement

  - To improve the **efficiency** and **effectiveness** of tax administration and enterprise grant disbursements
  - To deliver **anticipatory** and **integrated** services to taxpayers
  - To use **rich, entity-centric data** to develop intelligent applications
  - To build organizational and individual **capabilities** to leverage big data and AI

Transformation Objectives & Desired Outcomes

- Taxpayer-Centred Experiences
- Shared Taxpaying Values
- Socially Responsible Taxpaying Community
- Nimble IRAS
- Empowered & Future-Ready People
- Smart Digital Workplace

AI as a Strategic Capability

LEA:D Strategic Priorities	→	How to achieve it	→	What this means for IRAS' Data?
△ Anticipate Needs, Co-Create & Customise Solutions		Customise information, service delivery & compliance treatment Collaborate & Co-create with community by default		• Right Data for the Right Subject at the Right Time • Common, consistent definition and understanding of Data to facilitate collaborations and co-creations
◎ Connect Digitally		Be 100% digital Integrate tax seamlessly Build smart & agile IT systems		• Increased opportunities to capture all data used in our work • Appropriate data procurement process in place to ensure data captured can be integrated to our existing data pool and capable of supporting future analysis and operations.
✳ Use Data Intelligently		Gain insights for smarter decision making Think data first Embed analytics in processes & systems		• Data must be accurate, timely and inter-operable across tax types, systems, and processes • Required data must be accessible with the appropriate safeguards to maintain public confidence in our digital push
✚ Build an Adaptable & High Performing Workforce		Build capabilities to excel in a digital workplace Inculcate culture of innovation & experimentation Collaborate in cross-functional teams		• Staff have ready access to resources to help them learn and understand the data available e.g meta-data, data dictionaries, ETL rules • Staff is able to explore and use data freely in a secure environment. • Staff is aware of its duty in ensuring data confidentiality

IRAS AI Strategy

In FY2019, the **IRAS AI Strategy** was established and approved. It identified the strategic use-cases and roadmap to extend our analytics capabilities and to scale up the use of AI in IRAS.

Identify and prioritise Use Cases
(Problems that demand AI solutions)

Deliver Quick Wins

Develop AI Capabilities
(Structure, Skills, Technology/Tools, Data)

- Identify quick-wins and medium-term (or "invest") use cases to kickstart AI roadmap development

- Build and scale AI capabilities for prioritised and future use cases

Scale (FY20 – FY23)

- Identify other use cases and prepare for development
- Scale up use cases, including those identified above, and use of AI in IRAS

Key Pillars of IRAS AI Strategy

The **IRAS AI Strategy** has 4 key pillars:

Applications

Deliver high impact AI use-cases in an agile and continuous manner

Data

Acquire and utilize data effectively to meet AI needs

Infrastructure / Tools

Provide tools and acquire up-to-date AI capabilities in the long-term

People / Organisation

Develop central expertise and in-house AI capabilities

Getting the Investigation & Forensic Division (IFD) ready for the future

*IFD's Data Journey**

Before 2018 : Early Adoption of Analytics in IFD
- ☐ IRIN system containing tax data and key data obtained from other agencies
- ☐ Computer Forensics
- ☐ E-Discovery Tool
- ☐ Network analysis tool ("SNA")
- ☐ Digitising bank statements

2019 to 2022: Enhancing IFD's Analytics Capability
- ☐ Optical character recognition ("OCR")
- ☐ Forensics Lite
- ☐ Automated Data Extraction (standard request) / Ad hoc Data Extraction (non-standard request)
- ☐ Transaction Tracing Tool
- ☐ Mobile Evidence Analytics Tool

2023 onwards: Future of IFD's Analytics Capability
- ☐ Automating Bank Deposit Analysis
- ☐ Next generation network visualiser – Intelligent Network Analysis Tool ("iNAT")
- ☐ Cryptocurrencies

* Fully implemented for use by all officers including investigators, intel analysts, field officers and auditors

(3) All About Data *[In the shoe of an Analyst / Investigator]*
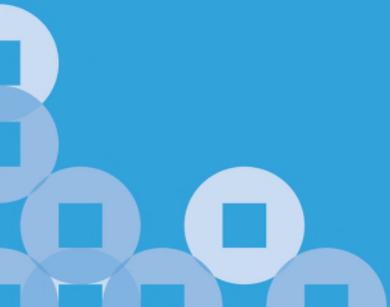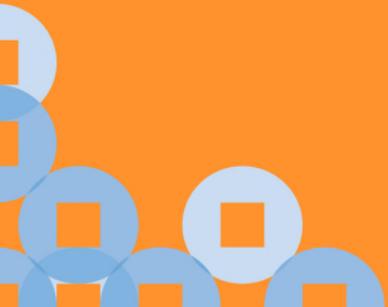
5V's of Big Data

- **Characteristics of Big data-** The five V's are volume, velocity, variety, veracity, and value*.

Video : https://youtu.be/bAyrObl7TYE?si=keT0GUC1UsAb5_D9

Source : www.linkedin.com/pulse/big-data-explained-5v-excelsiorites

The different sources of information

Sources of Data

Internal

External

Structured

Tax Returns e.g. Form B, GST F5

Application Forms e.g. GST registration application form (F1)

Property related – Tenancy / Ownership

Tourist Refund Scheme

Semi-Structured

Other Government Agencies e.g. STRs[1]
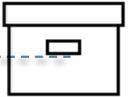
Other countries e.g. EOI[2]

3rd Parties – Banks / Telco / Employer - Auto Inclusion Scheme[3] etc

Devices / docs obtained from subjects

Unstructured

Audit / Investigation reports

Blacklist / Compliance Ratings

Correspondences with taxpayer

Intelligence

Open sources e.g. Internet
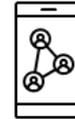
Social Media e.g. Facebook / Instagram etc

Informants

[1] *STRs = Suspicious Transaction Reports*
[2] *EOI = Exchange of Information arrangements with foreign jurisdictions*
[3] *Auto Inclusion Scheme ("AIS"): Under this scheme, employers submits the employment income information of their employees to IRAS electronically*

Sources of Data

Internal Structured Data	Internal Unstructured Data
Tends to be tax related data collected by IRAS from the various tax returns e.g. Income Tax returns - Form B / C, GST returns - GST Form 5 etc	Processed data after analysis performed on the data collected e.g. audit or investigation report / correspondences with the taxpayers
Most of IRAS' tax returns / applications are in electronic form where this facilitates data collection in structured format	Data are digitised and stored in IRAS Document Management System or shared folder
Data are stored in IRAS datawarehouses where it can be extracted for easy analysis and manipulation	

Sources of Data

External Structured Data	External Unstructured Data
Data provided by other government agencies e.g. Suspicious Transaction Report Office ("STRO") – STRs or Accounting and Corporate Regulatory Authority ("ACRA") – Singapore's equivalent of the Registrar of Business/ Companies	Subject's Facebook posts generally are collected on adhoc and need-to basis. IRAS also collect data from 3rd parties like banks for deposits / withdrawal data of our subjects during audit / investigation
Data from 3rd parties like employers under IRAS' Auto Inclusion Scheme – "AIS" e.g. Grab	Data would require considerable "cleaning" before use
Data are provided at a fixed intervals (e.g. annually for Central Provident Fund - "CPF"[1] data)	Users need to ascertain accuracy of data especially if sourced from the Internet due to the prevalence of fake news
	For investigation purpose, we have also employed OCR[2] technology to convert paper document seized from our subjects to digital format for ease of case analysis

[1] *Central Provident Fund or CPF is a mandatory social security savings scheme funded by contributions from employers and employees*

[2] *Optical character recognition or optical character reader I.e. OCR is the electronic or mechanical conversion of images of typed, handwritten or printed text into machine-encoded text, whether from a scanned document, a photo of a document, a scene photo or from subtitle text superimposed on an image (Source : Wikipedia)*

Internal Sources of Information – for Tax & ML

Tax Returns e.g. Form B, GST F5

Tax returns submitted by taxpayers. Examples of tax returns submitted to IRAS:
- Income Tax Form (Individuals / Partnership / Company)
- GST Form (Form 5 / Form 7 / Form 8)
- Withholding Tax

Application Forms – GST F1

Application forms submitted by taxpayers to apply for tax status or IRAS' schemes / incentives
- Income Tax Schemes / Incentives (Job Support Scheme etc)
- GST Registration application (Form 1) or scheme (Major Exporter Scheme etc)
- Overseas entities information (with effect from 1 Jan 2020 - under the Overseas Vendor Registration Regime – "OVR") *NEW*
- Withholding Tax

Property related – Tenancy / Ownership

Property related transactions
- Ownership of property (Sales / purchase price of property, name of buyer / seller etc)
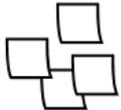- Tenancy related data (Amount of rental, period of tenancy, name of landlord / tenant etc)

Internal Sources of Information – for Tax & ML

Correspondences with taxpayer

Past correspondences / enquires from the taxpayers
- Email
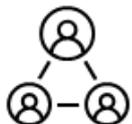- Phone call (Telememo)
- Letter

Intelligence

Information concerning the subject of investigation obtained through intelligence channel
- Source can be from internal (IRAS officers) / external parties (e.g. Informant)
- Relationship linkage of subject
- Location of subject
- Modus operandi

External Sources of Data – for Tax & ML

Other government agencies. Some examples:
- Business related data (E.g. Name of company director / shareholders / company registered address)
- Housing data (E.g. Public housing ownership information)
- Vehicle ownership data (E.g. Name of vehicle owner etc)
- Licensees data (E.g. Singapore Food Agency – Hawker licensee information)
- CPF data (E.g. Details of taxpayer's employment record)

Other Government Agencies

Other countries:
- Exchange of Information through Avoidance of Double Taxation Agreements (DTAs) & Multilateral Convention on Mutual Administrative Assistance in Tax Matters
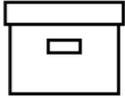- Financial Intelligence Unit ("FIU")

Other countries e.g. EOI

3rd parties. Some examples:
- Financial (E.g. Banks / Shares / Insurance)

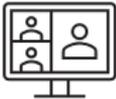**3rd Parties – Banks / Telco etc**

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External Sources of Data – for Tax & ML

Devices / docs obtained from subjects

Obtained from our subjects:
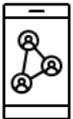- Physical document e.g. invoices, Purchase Orders etc
- Digital devices e.g. Cellphone, laptop etc

Open sources e.g. Internet

Open sources like:
- Internet
- News reports
- Research papers
- Published judgment in courts

Social Media e.g. Facebook / Blogs

Social media:
- Facebook
- X (former known as "Twitter")
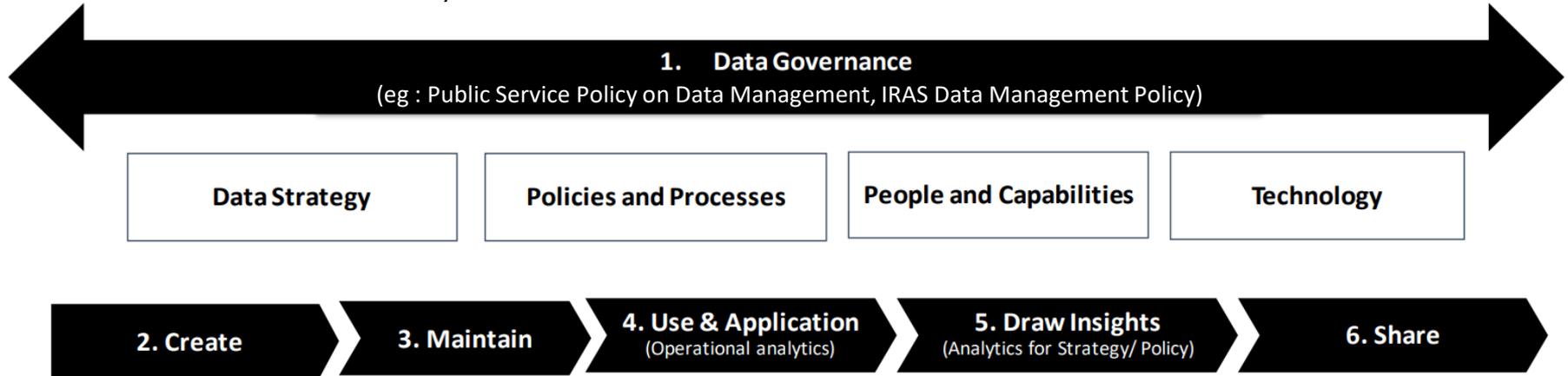- Instagram

Informants

Whistleblowers on tax offence committed by subject

Data governance and limitations of data

Data Governance

- Overview of Data Lifecycle*

1. Data Governance
(eg : Public Service Policy on Data Management, IRAS Data Management Policy)

Data Strategy	Policies and Processes	People and Capabilities	Technology

2. Create → **3. Maintain** → **4. Use & Application** (Operational analytics) → **5. Draw Insights** (Analytics for Strategy/ Policy) → **6. Share**

Data Governance is the exercise of decision making and authority for data-related matters.

»»

The purpose of data governance is to ensure that data is managed properly, according to policies and best practices. This enables IRAS and the Government to make the best use of data for decision-making. It allows IRAS to achieve its goal of cultivating data- and insights-driven culture.

* Source : Data Steward Reference Materials

Limitation of Data
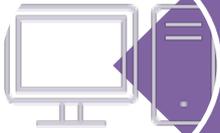
Completeness : Data completeness describes whether the data you've collected reasonably covers the full scope of the question you're trying to answer, and if there are any gaps, missing values, or biases introduced that will impact your results*. Example, the data in the employment data table in IRAS system may not be complete as IRAS does not mandate the submission of employment data for businesses below certain staff strength.

*Source : https://www.montecarlodata.com/blog-what-is-data-completeness/

Relevance : Data relevance is the degree to which data provides insight into the real-world problem or purpose being addressed and contributes to the overall understanding of the business^. For example, IRAS conducted audit on subject from 2014 to 2015. Due to the long passage of time, the audit findings for the subject may not be relevant for the subsequent investigation in 2024.

^Source : www.metaplane.dev/blog/data-relevance-definition-examples

Timeliness : The degree to which data represent reality from the required point in time#. In IRAS' example, certain information are provided at fixed interval e.g. CPF data is provided to IRAS annually. Hence, to get the most up-to-date info, officer would need to write to the relevant authority for the latest information.

#Source : https://dsstream.com/introduction-to-data-quality-terms-definitions-examples-of-use/

Limitation of Data

Reliability and authenticity : Data reliability is the degree to which data, and the insights gleaned from it can be trusted and used for effective decision-making*. For example, certain data provided / obtained by IRAS will need to be assessed for its reliability like financial data of Entity A shared by whistleblower. IRAS would not know if the data provided by the whistleblower is authentic.

Accuracy : Data is considered accurate if it describes the real world^. One example will be for data obtained from the Internet; it would need to be validated against other sources to confirm its accuracy.

Evaluation Matrix of Data / Information Provided to IRAS (e.g. Whistleblower)

**TABLE 1 - SOURCE RELIABILITY**

	RATING	DESCRIPTION
A	Reliable	No doubt about the source's authenticity, trustworthiness, or competency. History of complete reliability.
B	Usually reliable	Minor doubts. History of mostly valid information.
C	Fairly reliable	Doubts. Provided valid information in the past.
D	Not usually reliable	Significant doubts. Provided valid information in the past.
E	Unreliable	Lacks authenticity, trustworthiness, and competency. History of invalid information
F	Cannot be judged	Insufficient information to evaluate reliability. May or may not be reliable.

TABLE 2 - INFORMATION RELIABILITY

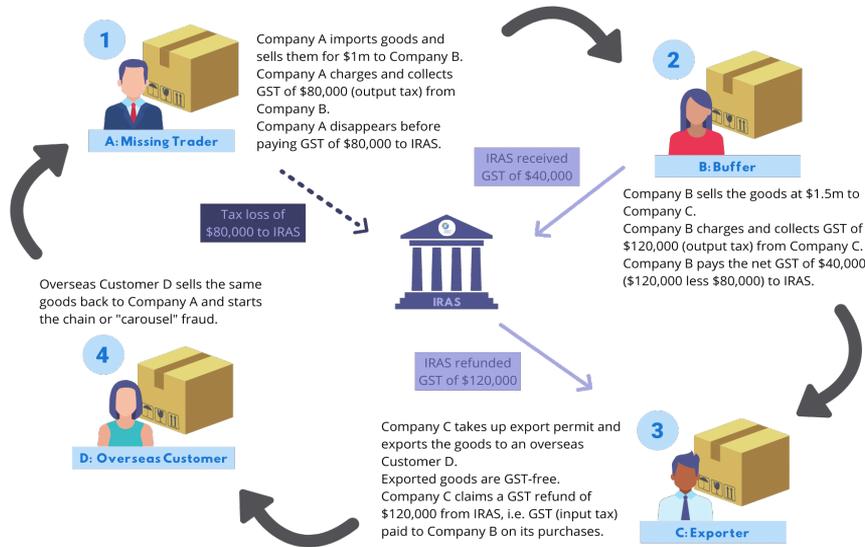|	RATING	DESCRIPTION
1	Confirmed	Logical, consistent with other relevant information, confirmed by independent sources.
2	Probably true	Logical, consistent with other relevant information, not confirmed.
3	Possibly true	Reasonably logical, agrees with some relevant information, not confirmed.
4	Doubtfully true	Not logical but possible, no other information on the subject, not confirmed.
5	Improbable	Not logical, contradicted by other relevant information.
6	Cannot be judged	The validity of the information can not be determined.

Question : Can you share how your agency deals with whistleblowers?

Case Studies
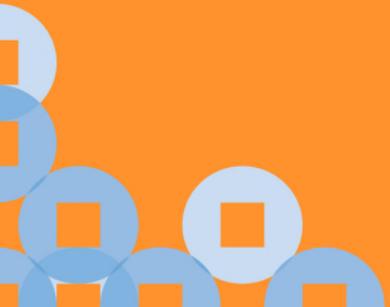
What is Missing Trader Fraud?

MTF* occurs when organised criminal groups abuse the GST/VAT refund system for fraudulent export arrangements and exploit the asymmetry of information in different jurisdictions to avoid being identified/traced.

1 — Company A imports goods and sells them for $1m to Company B. Company A charges and collects GST of $80,000 (output tax) from Company B. Company A disappears before paying GST of $80,000 to IRAS.

A: Missing Trader

Tax loss of $80,000 to IRAS

IRAS received GST of $40,000

2 — B: Buffer

Company B sells the goods at $1.5m to Company C. Company B charges and collects GST of $120,000 (output tax) from Company C. Company B pays the net GST of $40,000 ($120,000 less $80,000) to IRAS.

IRAS

Overseas Customer D sells the same goods back to Company A and starts the chain or "carousel" fraud.

4 — D: Overseas Customer

IRAS refunded GST of $120,000

Company C takes up export permit and exports the goods to an overseas Customer D. Exported goods are GST-free. Company C claims a GST refund of $120,000 from IRAS, i.e. GST (input tax) paid to Company B on its purchases.

3 — C: Exporter

Missing Trader Fraud or MTF is also commonly known as Carousel Fraud in the other parts of the world like the European Union ("EU")

What is a Missing Trader Fraud (MTF):

*"Under a typical MTF arrangement, a group of businesses would form a supply chain and the same goods/services would be supplied through the chain. To ensure that the final sales of the goods/services are not subjected to GST, the goods/services would ultimately be exported to an overseas customer. A seller upstream in the supply chain would charge GST on the sale of goods to businesses downstream and instead of paying the GST to IRAS, the upstream supplier would **fail to account** in its GST return the GST it had collected.*

*This is termed **"Missing Trader" fraud** as the seller disappears with the GST."*

What is Missing Trader Fraud?

Illustration of a MTF arrangement

Supply chain:

Singapore | Overseas

Sells good for $200k + GST $16k →
Pays $216k ←

Sells good for $210k + GST $16.8k →
Pays $226.8k ←

Sells good for $220k + GST $0 →
Pays $220k ←

Adam's GST reporting:

Adam does not file the GST return to report the output tax or

GST of $16k was **not paid** to IRAS

Bobby's GST reporting:

Sales - $210k
Output tax - $16.8k

Purchases - $200k
Input tax - $16k

Net GST of $800 ($16,800 less $16,000) paid to IRAS

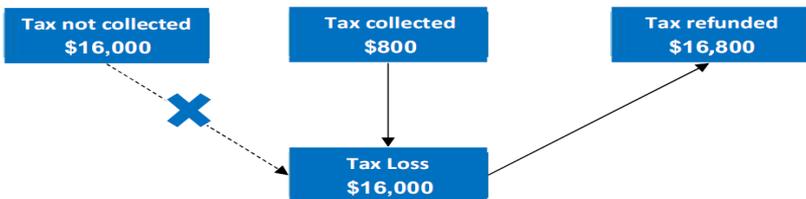Colin's GST reporting:

Zero-rated sales - $220k
Output tax - $0

Purchases - $210k
Input tax - $16.8k

Net refund claims of $16,800 from IRAS
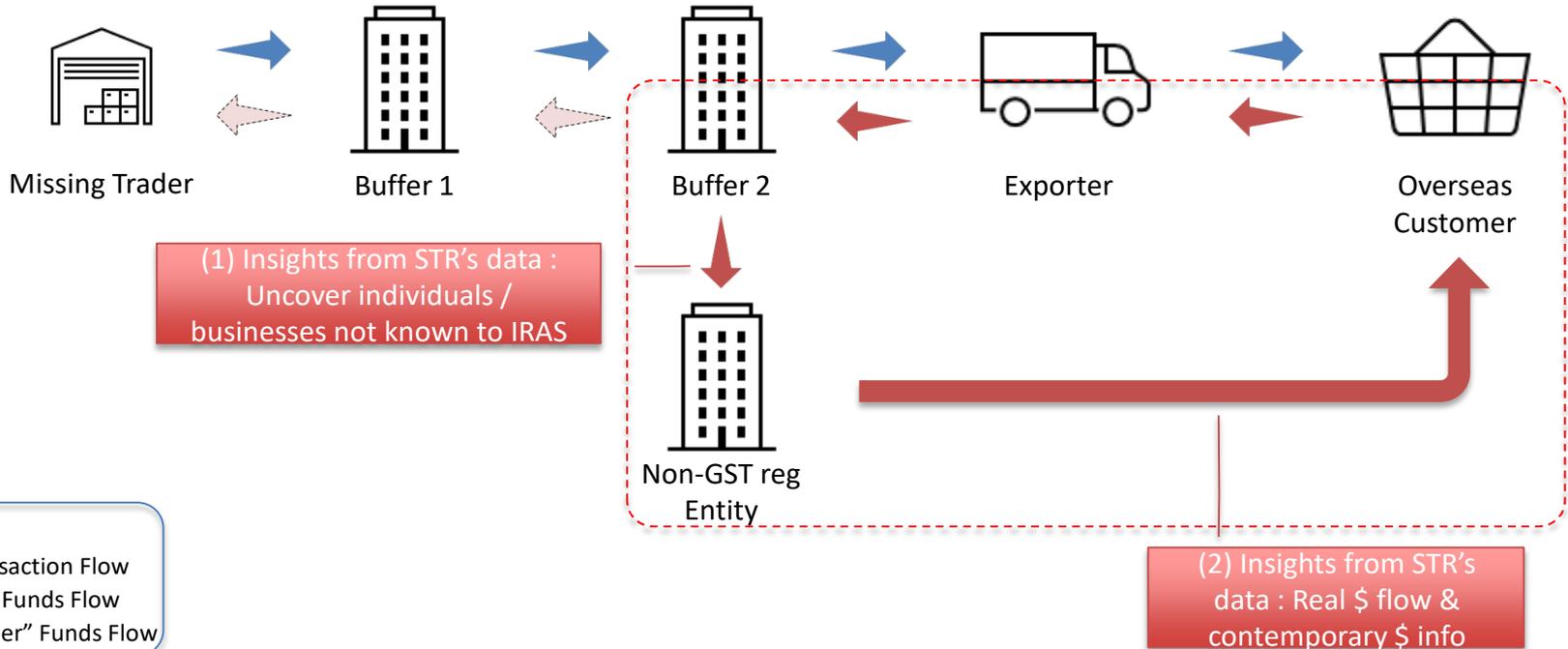
Legend
→ Transaction flow
⇢ Payment flow

Tax Implication for IRAS:

| Tax not collected $16,000 | Tax collected $800 | Tax refunded $16,800 |

Tax Loss $16,000

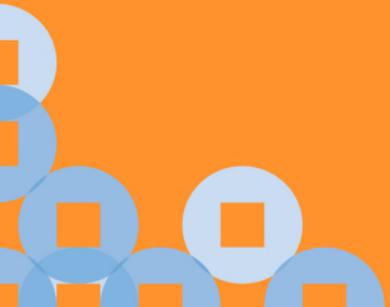> *Question : Can share your agency's experience with MTF?*

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Operation Wand 2 – Missing Trader Fraud

Example : Use of Suspicious Transaction Report ("STR") in Operation Wand 2 to combat the tax and money laundering offences

Missing Trader → Buffer 1 → Buffer 2 → Exporter → Overseas Customer

Non-GST reg Entity

(1) Insights from STR's data : Uncover individuals / businesses not known to IRAS

(2) Insights from STR's data : Real $ flow & contemporary $ info

Legend:
- → Transaction Flow
- → Real Funds Flow
- → "Paper" Funds Flow

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Country Sharing

Group 1 & 2 : [Current] Any data that has been helpful to combat tax crime & money laundering offences?

Group 3 & 4 : [Future] What data would you like to have to enhance your capability to combat tax crime & money laundering offences?

(4) Analytics Tool for Investigators

What is Data Analytics*?

*"Data analytics involves the process of examining **large and varied data sets** to **uncover hidden patterns, unknown correlations, market trends, customer preferences, and other useful information** that can help organizations make **more informed decisions**. It involves several steps, including data collection, cleansing, analysis, and interpretation. Data analytics utilizes various techniques, such as statistical analysis, machine learning, data mining, and predictive modeling, to extract insights from data. These insights can be used to optimize processes, improve performance, identify opportunities, mitigate risks, and gain a competitive advantage. Overall, data analytics plays a crucial role in modern business operations, scientific research, healthcare, finance, marketing, and many other fields."*

*Source : Big Data Analytics Overview (openai.com)

What is Data Analytics (3mins video)?

- https://www.youtube.com/watch?v=nJa20uMtR7I

What are Data Analytics*?

Data

Descriptive	Predictive	Prescriptive
How things are?	How we believe things will be?	How things ought to be?

Decision Support

Decision or Recommendation

Deployed action to operational systems

Decision Automation

Analytics

Human intervention

*Source : IRAS' Analytics Toolkit

Data Analytics Project Process*

```
        ┌─────────────────────────┐
        │   Problem Definition    │
        └─────────────────────────┘
                    │
                    ▼
        ┌─────────────────────────┐
        │    Data Extraction      │
        └─────────────────────────┘
                    ↕
        ┌─────────────────────────┐          Note: The analytics project
        │    Data Preparation     │          process is an iterative
        └─────────────────────────┘          process where analysts can
          ↙         ↕         ↘              go back and forth between
                                              steps.
┌──────────────────┐ ┌──────────────────┐ ┌──────────────────┐
│   Descriptive    │ │    Predictive    │ │   Prescriptive   │
│    Analytics     │ │    Analytics     │ │    Analytics     │
└──────────────────┘ └──────────────────┘ └──────────────────┘
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*Source : IRAS' Analytics Toolkit
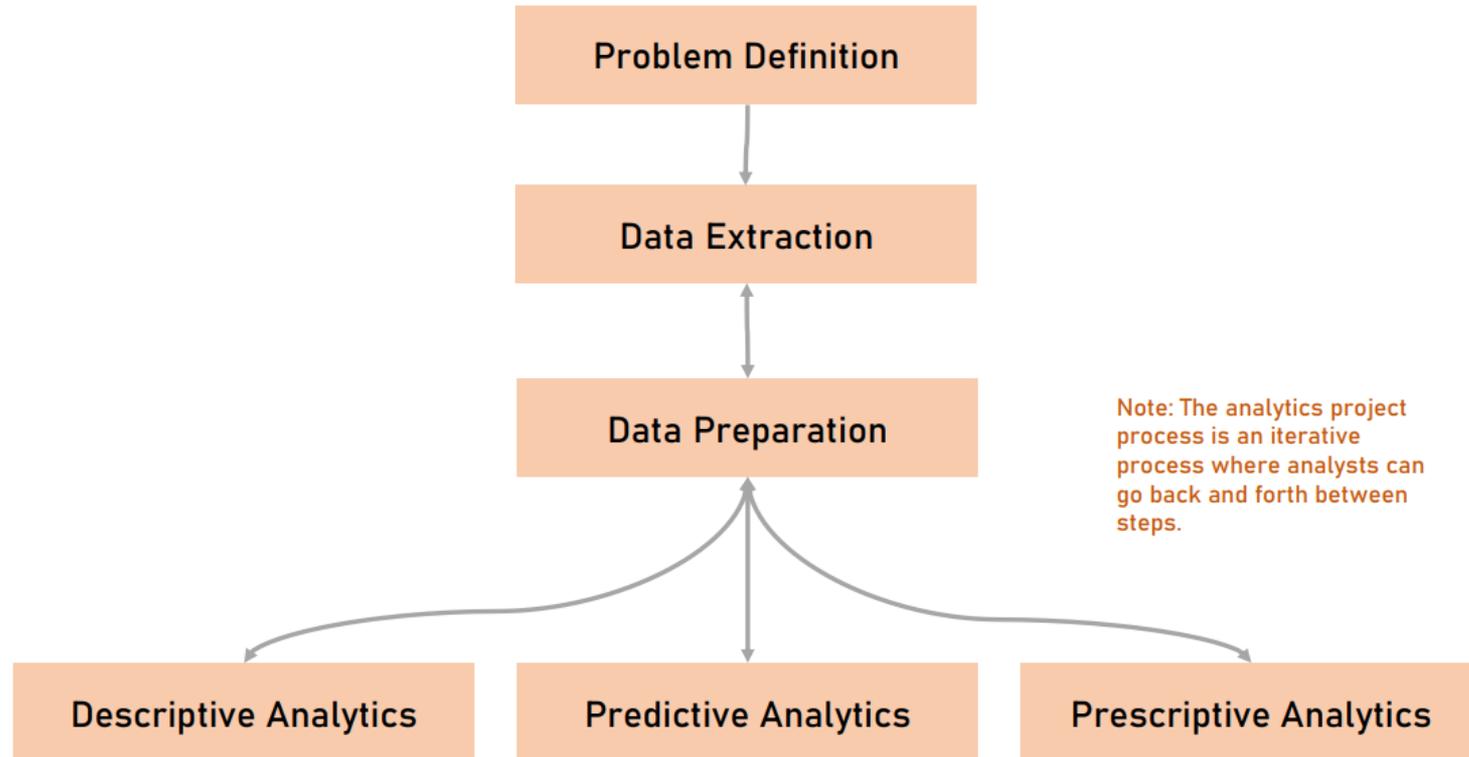
Data Analytics Project Process*

Problem Definition

Problem definition starts with identifying a problem, usually in the form of a symptom. Specifically, there is a need to understand:

1. What is the problem?

2. Who does it affect?

3. What is the impact of the problem, and what happens if left alone?

4. What does a successful solution look like?

Data Extraction

1. Identify the data required for the project. This involves asking:

• What data do we think we need?

• How will this be useful to achieving our objectives?

• What assumptions?

• How feasible is getting this data?

 2. Determine the source of the data, which could be from internal or external sources

3. Evaluate reliability of data source

4. Extract the data from its source(s)

5. Combine the data from the various sources

Data Preparation

1. Assess quality of data

Data quality is affected by the way data is collected, entered in the system, stored and managed.

2. Clean the data

Correct incomplete, incorrect, inaccurate or irrelevant records from a dataset by removing irrelevant data / removing duplicates etc

3. Transform the data

4. Perform feature engineering and selection

5. Handle imbalanced datasets

Descriptive Analytics
To describe and understand what has happened using visualizations, statistics and unsupervised machine learning. This is also known as data exploratory analysis.

Predictive Analytics
To predict a future business phenomenon using supervised machine learning techniques. For example, to anticipate which taxpayers are more likely to default.
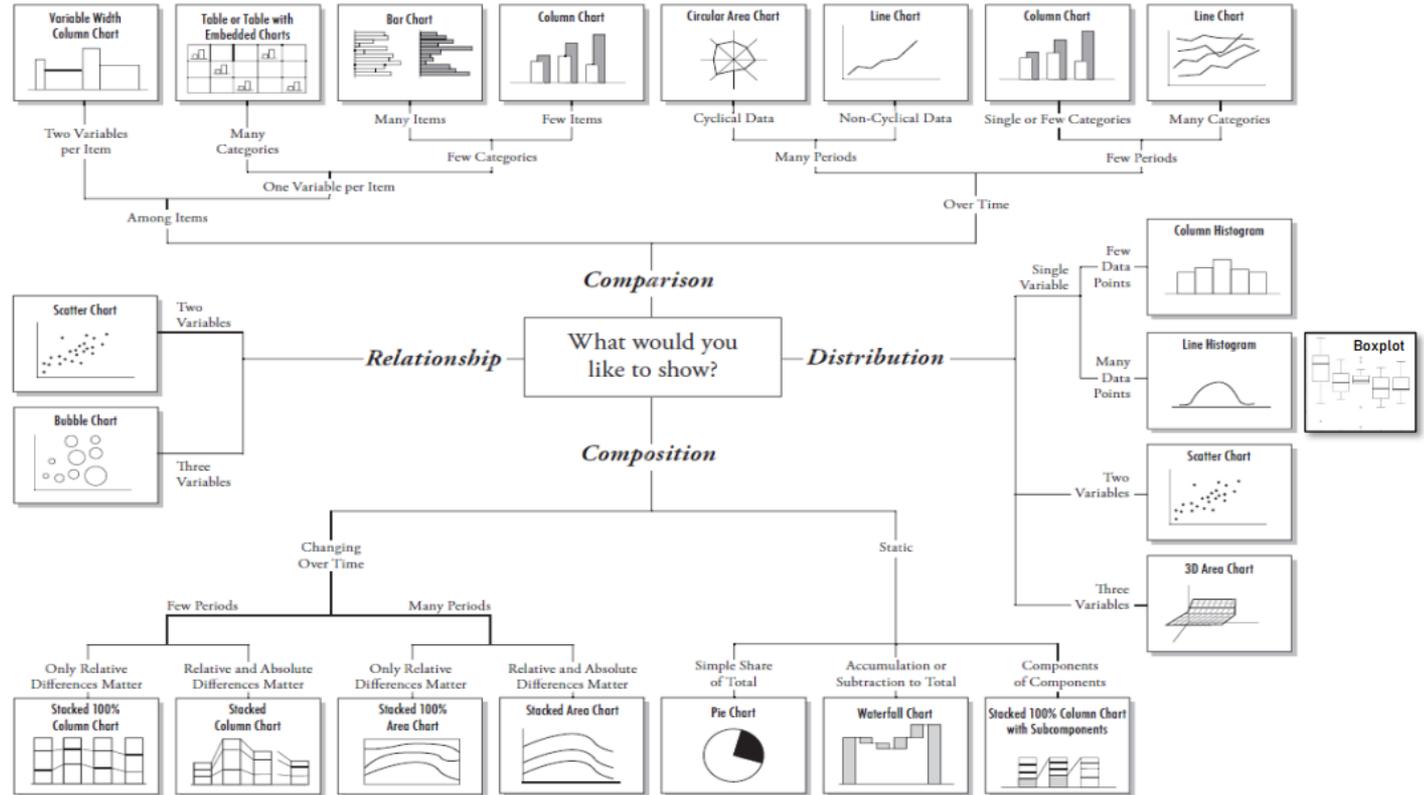
Prescriptive
 Analytics
The goal is to automate future decisions which are defined programmatically through an analytic process. Thus, this future decision selected should be the one that gives an optimal outcome e.g. email recommender

Source : IRAS' Analytics Toolkit

Data Analytics Project Process*

Descriptive Analytics
To describe and understand what has happened using visualizations, statistics and unsupervised machine learning. This is also known as data exploratory analysis.

Depending on what you would like to show, you may use the following charts:

Data Analytics Project Process*

Predictive Analytics
To predict a future business phenomenon using supervised machine learning techniques. For example, to anticipate which taxpayers are more likely to default.

Classification Models

S/N.	Model	Description	Examples
1	Logistic Regression	Logistic Regression predicts the probability of occurrence of an event by fitting data to a logit function	BLP for CTD, PIC cash payout projects
2	Naïve Bayes	Naïve Bayes are a family of powerful and easy-to-train classifiers that determine the probability of an outcome given a set of conditions using Bayes' theorem. It is useful for very large datasets as it is highly scalable.	–
3	Nearest Neighbour	The k-nearest-neighbors algorithm uses proximity as a proxy for 'sameness'. To label a new point, it looks at the labelled points closest to that new point (those are its nearest neighbors).	–
4	Decision Tree	Decision tree builds classification or regression models in the form of a tree structure. It breaks down a data set into smaller and smaller subsets while at the same time an associated decision tree is incrementally developed. The result is a tree with decision nodes and leaf nodes. It produces rules in simple English sentences, which can easily be interpreted and presented to senior management.	Potential Registrants Review Programme (PRRP)
5	Random Forest (Bagged/ Bootstrap trees)	Random forests are an ensemble learning method that operate by constructing a multitude of decision trees at training time and outputting the class that is the mode of the classes of the individual trees. The trees are trained using bagging where each model is trained by a random subset of the data. Random decision forests correct for decision trees' habit of over fitting to their training set.	Reoffender Study – Identifying Variable Importance for Filing Reoffence
6	Adaboost tree	Adaboost tree also uses an ensemble learning method but instead of bagging, it is trained using boosting where models are trained in a sequential way and each individual model learns from mistakes made by the previous model.	–
7	Linear Support Vector Machine (SVM)	SVM is based on the idea of finding a hyperplane that best divides a dataset into two classes	Study on Phoenix companies using SNA – Prioritize Companies Within Group
8	Neural Network	A neural network consists of units (neurons), arranged in layers, which convert an input vector into some output.	–

Source : IRAS' Analytics Toolkit

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Data Analytics Project Process*

Predictive Analytics
To predict a future business phenomenon using supervised machine learning techniques. For example, to anticipate which taxpayers are more likely to default.

Classification Models

Confusion Matrix

Confusion Matrix is a performance measurement for the machine learning classification problems where the output can be two or more classes. It is a table with combinations of predicted and actual values.

A confusion matrix is defined as the table that is often used to describe the performance of a classification model on a set of the test data for which the true values are known.

Actual Values

	Positive (1)	Negative (0)
Positive (1)	TP	FP
Negative (0)	FN	TN

Predicted Values

*Source :
https://www.analyticsvidhya.com/blo
21/07/metrics-to-evaluate-your-
classification-model-to-take-the-right-
decisions/*

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Data Analytics Project Process*

Classification Models

S/N.	Metric/ Chart	Description
1	Accuracy	The proportion of the total number of predictions that were correct.
2	Precision	The proportion of positive cases that were correctly identified.
3	Negative Predictive Value	The proportion of negative cases that were correctly identified.
4	Recall/Sensitivity /True positive rate	The proportion of actual positive cases which are correctly identified. This metric is useful where we are more concerned with minimizing false negatives.
5	Specificity	The proportion of actual negative cases that were correctly identified. This metric is useful where we are more concerned with minimizing false positives.
6	F1 score	The harmonic mean of precision and recall values. A model does well in F1 scores if the positive predicted are actually positives (precision) and it doesn't miss out on positives and predicts them negative (recall).
7	Gain	The cumulative gain chart tells us the percentage of true positive captured at each decile.
8	Lift	Lift is a measure of the effectiveness of a predictive model calculated. It is the ratio between the percentage of true positives captured with and without the predictive model at each decile. The baseline lift result is 1 using no model.
9	Kolomogororov Smirnov Chart	K-S is a measure of the degree of separation between the positive and negative distributions. The K-S is 100, if the scores partition the population into two separate groups in which one group contains all the positives and the other all the negatives. On the other hand, If the model cannot differentiate between positives and negatives, then it is as if the model selects cases randomly from the population. The K-S would be 0. The higher the value the better the model is at separating the positive from negative cases.
10	AUC - ROC	The Receiver operating characteristics curve (ROC) is used to plot between true positive rate (TPR) and false positive prate (FPR) for various threshold values, also known as the sensitivity and 1-specificity graph. The area under curve (AUC) is utilized for setting the threshold of cut-off probability to classify the predicted probability into various classes. An excellent model has AUC near to the 1 which means it has good measure of separability. A poor model has AUC near to the 0 which means it has worst measure of separability. And when AUC is 0.5, it means model has no class separation capacity whatsoever.

*Source : IRAS' Analytics Toolkit*

Data Analytics Project Process*

Predictive Analytics

To predict a future business phenomenon using supervised machine learning techniques. For example, to anticipate which taxpayers are more likely to default.

Regression Models

S/N.	Model	Description
1	Linear Regression	The relationship between the features and target is assumed to be linear in nature. Assumptions of linear regression include: • There must be a linear relation between independent and dependent variables. • There should not be any outliers present. • No heteroscedasticity • Sample observations should be independent. • Error terms should be normally distributed with mean 0 and constant variance. • Absence of multicollinearity and auto-correlation.
2	Non-linear / Polynomial Regression	The relationship between the features and target cannot be assumed to be linear in nature. It fits a nonlinear equation by taking polynomial functions of independent variable.
3	Lasso/ Ridge Regression	Lasso/ Ridge Regression helps solve the problem of overfitting in linear regression. It adds a penalty term to the objective function using regularization. It is useful where there is: • Large number of features • Low ratio of observations to number of features • High multi-collinearity
4	Elastic Net Regression	Elastic Net Regression is preferred over both ridge and lasso regression when one is dealing with highly correlated independent variables.
5	Neural Network	A neural network consists of units (neurons), arranged in layers, which convert an input vector into some output.

*Source : IRAS' Analytics Toolkit

Data Analytics Project Process*

Predictive Analytics
To predict a future business phenomenon using supervised machine learning techniques. For example, to anticipate which taxpayers are more likely to default.

Regression Models

S/N.	Metric/ Chart	Description
1	Root Mean Squared Error	RMSE is the most popular evaluation metric used in regression problems. It follows an assumption that error is unbiased and follow a normal distribution. It can range from between 0 and infinity. The lower the value, the better the model.
2	Mean Absolute Error	MAE measures the average of all absolute errors. It answers the question, "How far were you off in your predictions, on average?"
3	R-Squared	R-Squares is the proportion of variance explained by the model. The higher the R-squared, the better the model.
4	Adjusted R-Squared	Adjusted R-squared accounts for the addition of more predictor variables. Adjusted R-squared will only increase with a new predictor variable when that variable improves the model performance more than would be expect by chance. The higher the Adjusted R-squared, the better the model.
5	Mean Squared Error	MSE measures the average of the squares of errors.
6	Range of prediction	Range is the maximum and minimum value in the predicted values. It helps us to understand the dispersion of predicted values between models

*Source : IRAS' Analytics Toolkit
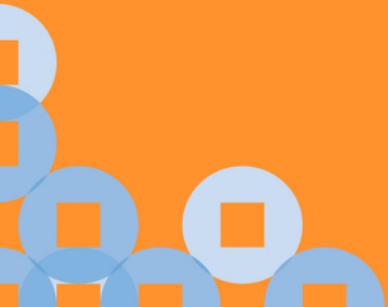
Analytics as a gatekeeper

Over the years, IRAS has deepened our analytics capability where various analytics tools were developed to detect crimes proactively

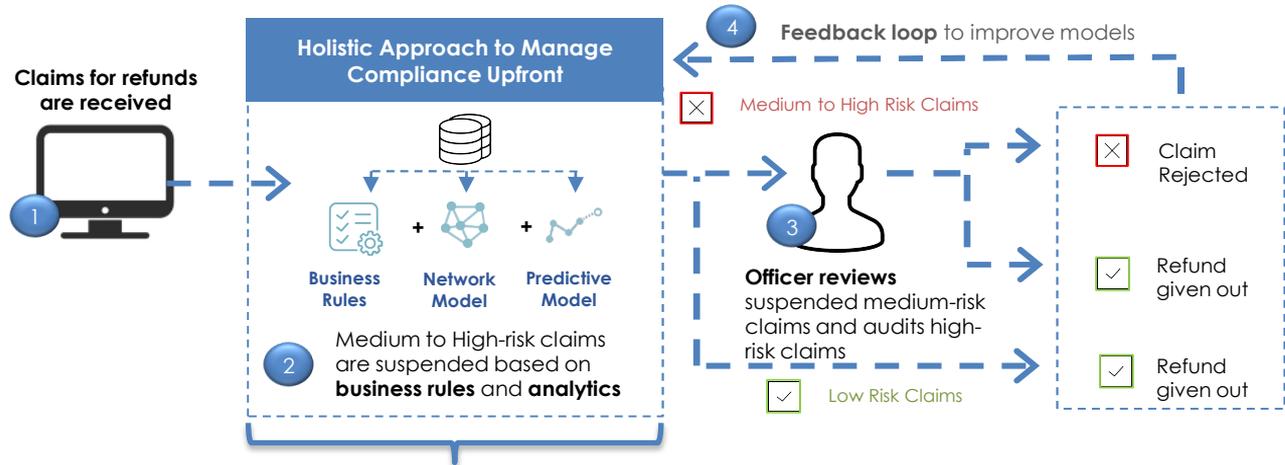# Analytics as a gatekeeper - Overview

Tax Fraud / Evasion

TAX CRIME AND FINANCIAL INTELLIGENCE UNIT

Missing Trader Fraud interagency collaboration

(In Progress)

TAX CRIME

Missing Trader Fraud Syndicate Member Model

(In Progress)

GOODS AND SERVICES TAX

Missing Trader Fraud Buffer Model

GOOD AND SERVICES TAX

Embedding Analytics into GST refund processing

GOOD AND SERVICES TAX

GST Registration and Refund Social Network Analysis Model

ENTERPRISE GRANTS

One payout platform anti-gaming models

CORPORATE AND SMALL BUSINESS

Anomaly Detection Model

CORPORATE TAX

Baseline Model (BLP) for Corporations

SMALL BUSINESS

Risk Profiling Model for self-employed

SMALL BUSINESS

Baseline Model (BLP) for Small Corporations

Tax Non-Compliance

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Embedding Analytics into GST Refund Process

Embedding of **2 analytics models** within the GST Refund Process to identify risky refunds:

➢Pre-Refund Analytics (PRA) Model

➢Social Network Analysis (SNA) Model

Claims for refunds are received

1

Holistic Approach to Manage Compliance Upfront

Business Rules + **Network Model** + **Predictive Model**

2 Medium to High-risk claims are suspended based on **business rules** and **analytics**

☒ Medium to High Risk Claims

3

Officer reviews suspended medium-risk claims and audits high-risk claims

☑ Low Risk Claims

4 **Feedback loop** to improve models

☒ Claim Rejected

☑ Refund given out

☑ Refund given out

Returns are scored by a mixture of on-the-fly rules that score instantaneously and pre-computed scores

On-the fly scoring

- SNA transaction rules and PRA model score returns as they are received
- Historical data needed for scoring is aggregated beforehand

Ensures scoring accuracy

Pre-computed scores

- For SNA entity/network scores that are largely static
- Scores are refreshed in fixed intervals within SNA system

Minimises computing effort

$$\sum Analytics\ Scores$$

Final Analytics scores

Missing Trader Fraud ("MTF") Buffer Model

The MTF Buffer Model augments IRAS' analytical capabilities with the use of an Auto Machine Learning solution to aid our fight against Missing Trader Fraud

- Enable IRAS to pre-emptively detect buffer entities engaging in MTF activity and **disrupt the supply chain early**
- **AutoML model** trained on known buffers and non-buffers
- Scoring is performed on GST returns to generate a score of **the likelihood that the return displays buffer-like attributes.**

Historical Data   **+**   **Automatic Machine Learning**   **Predict** →   **Risky GST returns**

Results

Model was **3 times more effective** in detecting MTF buffer entities compared to traditional approaches, allowing IRAS to detect **>$30m of potential tax fraud**.

IRAS / FIU Interagency Analytics Collaboration

The IRAS-FIU interagency analytics collaboration adopts a federated data analytics approach to better identify Missing Trader Fraud ("MTF") in IRAS and STRO's respective systems

STRs from past MTF cases → Identify risky indicators for MTF based on STRO's data → Predictive Model or other analytics solution → High risk STRs linked to MTF cases — FIU

Tax info from past MTC cases → Identify risky indicators for MTF based on tax data → Predictive Model or other analytics solution → High risk MTF entities — IRAS

Joint review by STRO & IRAS to validate output
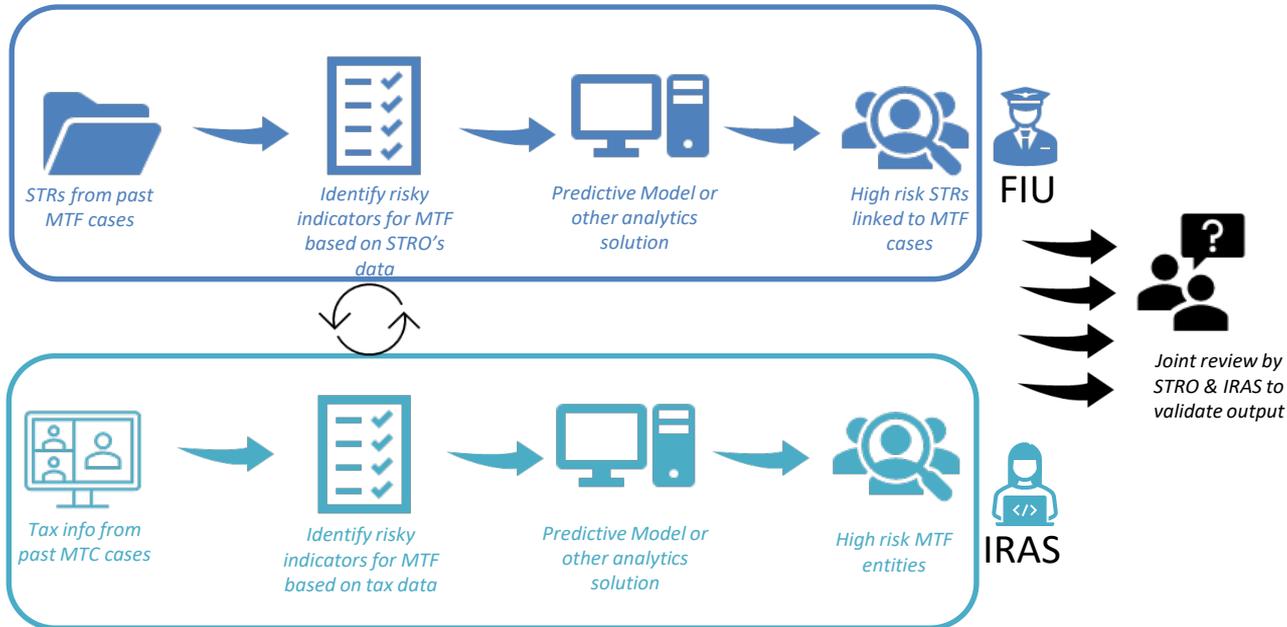
Progress to date

- Collaboration with our Financial Intelligence Unit ("FIU") from the Singapore Police Force to develop analytics models using past STRs filed / tax info from MTF entities to identify unknown MTF cases / clusters.

- Currently, project is at the model deployment stage where both agencies will analyse the cases generated to evaluate the model effectiveness.

Analytics for operational analysis

IRAS employs analytics to amplify intelligence for better sense-making and targeting

Enterprise Network Visualising Tool - Intelligent Network Analysis Tool ("iNAT")

iNAT helps officers easily connect suspicious entities, even if they are linked by a complicated network of entity ownership, business transactions, and personal relations over multiple hops.

Intelligent Network Analysis Tool

A holistic view of a taxpayer's relationships

For IRAS auditors & investigators to conduct effective risk identification and investigations

17	**25,000,000**	**70,000,000**
Entities & Relationship Types	Entities	Relationships

Investigate Missing Trader Fraud

Missing Trader Fraud involves a group of traders performing organised activities to claim fraudulent tax refunds from IRAS. Using the iNAT, investigators can plot and find related parties of the suspected trader(s).

Evaluate related party transactions

Taxpayers are to apply the arm's length principle to ensure that the pricing of their transactions with their related parties reflects independent pricing. Using the iNAT, auditors can find the relationship between two parties.

Real-time Graph Analytics	Customizable	Intelligent Risk Scoring
Map networks	Upload self-collected data	
Find linkages between entities	Add/remove nodes/links	
Identify influential entities	Colour & design your network	
Within seconds	*At your own convenience*	*Coming soon*

Enterprise Network Visualising Tool - Intelligent Network Analysis Tool ("iNAT")

iNAT helps officers easily connect suspicious entities, even if they are linked by a complicated network of entity ownership, business transactions, and personal relations over multiple hops.

Example of iNAT applied to Missing Trader Fraud ("MTF") investigations

1 **X** and **Y** are missing traders in a Missing Trader Fraud scheme that involved **$114 Million in fictitious sales** and over **70 entities**.
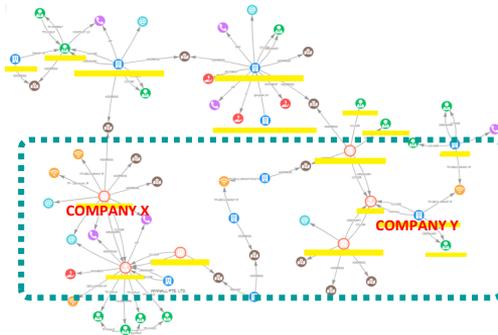
Part of MTF network involving X and Y

2 With iNAT's Relationship Finder feature, IOs can access rich **relational databases** and visualize the links between X and Y
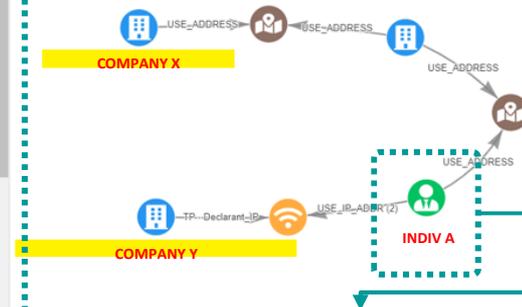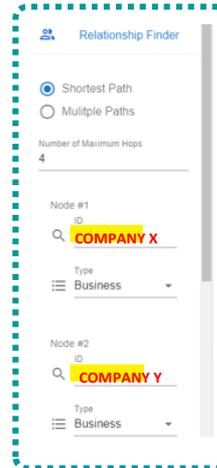
3 **A** is quickly uncovered as a suspicious individual who shares location and IP address with X and Y. **IOs can expand targeted investigations on A.**

Analytics for investigative efficiency

Democratising analytics to all officers for greater speed and effectiveness of casework during investigation

e-Discovery : Self-review Workstation

Investigation and eDiscovery software tool for single users who need to process, search, filter and produce amounts of digital evidence.

Report Phase

4. Consolidate findings, forensics team forwards documents and emails to IO for retention.

Prep Phase

1. Seize computers & identify crucial documents & emails to be indexed.

Model

3. Officer uses e-discovery software to review all documents & emails through instant search.

Review Phase

2. Digitised documents & emails from computer images to be indexed.
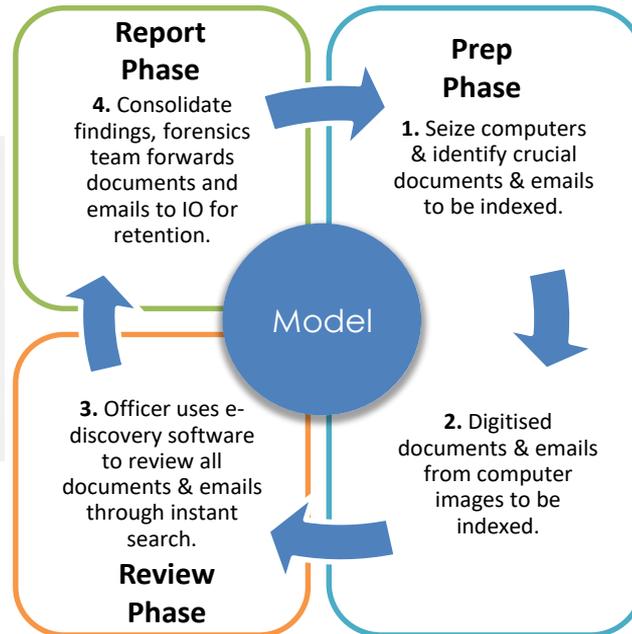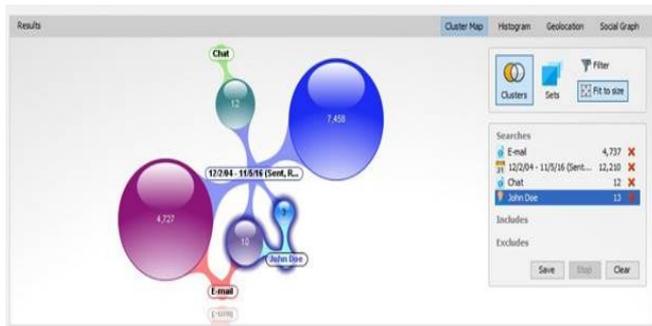
Benefits

Users can quickly and easily process, search, review, and analyze digital evidence obtained. The easy-to-use interface and Cluster Map allows analysts to quickly find critical data, visualise relevant relationships, and drill down to the most pertinent data.

Mobile Evidence Analytics

Allows multiple mobile devices to be reviewed simultaneously and provides a contextual view of the relationships between devices
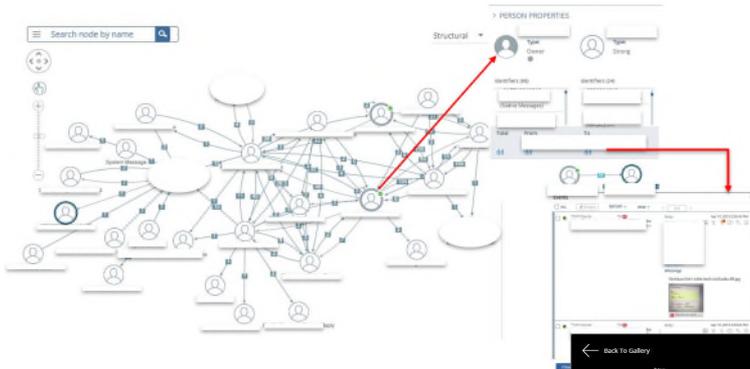
Relationship/Graph View

Face/Image Similarity Recognition
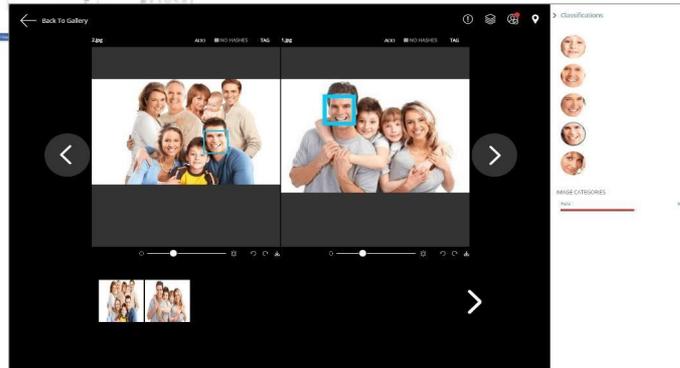
Benefits

- Enable multiple users to access at once to look at different facets of a syndicated case
- Other capabilities like facial recognition also allowed users to identify new subjects / relationships

Automated Data Extraction project

Improve productivity of users when reviewing case by automating some of the data extraction process from IRAS' various databases and charts / tables are provided for ease of analysis

Close to **300** data fields were extracted from various databases
*(> **150** data fields for business & > **100** data fields for individual)*

> **10 Key financial ratios** (e.g. Industry Gross Profit Margin) & network analysis are incorporated to supplement background check

Up to **30%** of First Level Report ("FLR" – report submitted by Intel Analyst) is pre-filled with requisite information from extracted data

> **10 charts and tables** are created using POWER BI to facilitate user's review and analysis

Automated Data Extraction project

Data from IRAS database is extracted automatically by running a code

Report template is pre-filled with information extracted via DW

The report template is linked to POWER BI for data visualization

Productivity gained from manual to automated data extraction process (1-3 mandays to 1-2 hours)

Transaction Tracing Tool ("TTT")

Facilitate mapping of the supply chains for syndicated cases by providing officers with the entire flow of transactions based on a selected transaction

- Some Missing Trader Fraud ("MTF") clusters involved **large number of entities** (up to 50 entities per cluster) with **high transactional volume** (may be more than 10,000 transactions per cluster).
- After ingesting the transactional data, TTT will provide the supply chain by mapping out the predicted transaction flow for the users
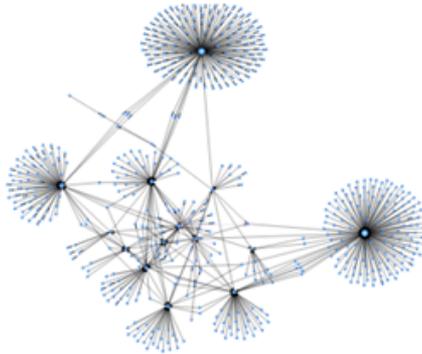
Network Visualisation of transactions
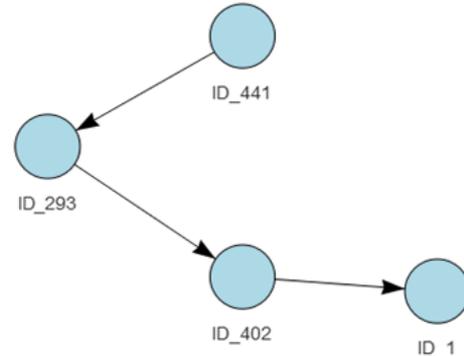
Predicted Transaction Flow in Supply Chain

Transaction Tracing Tool ("TTT")

Key Benefits

Productivity gained by analysing large amount of transactions effectively – can quickly identify the fraudulent supply chains
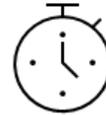
- Saved effort of reading and matching invoice no & date, long text descriptions, quantity of goods
- Saved time from manually drawing supply chains

Officers can complete the tracing within 6.5 to 9.5 manhours by using TTT compared to 9.5 to 12.5 manhours when tracing transactions manually

Analytics to facilitate funds tracing

Application of technology for funds tracing (money laundering)

Automated Bank Deposit Analysis Tool (NEW – Oct 2024)

Popular Payment Methods in Singapore infographic presented by 2c2p
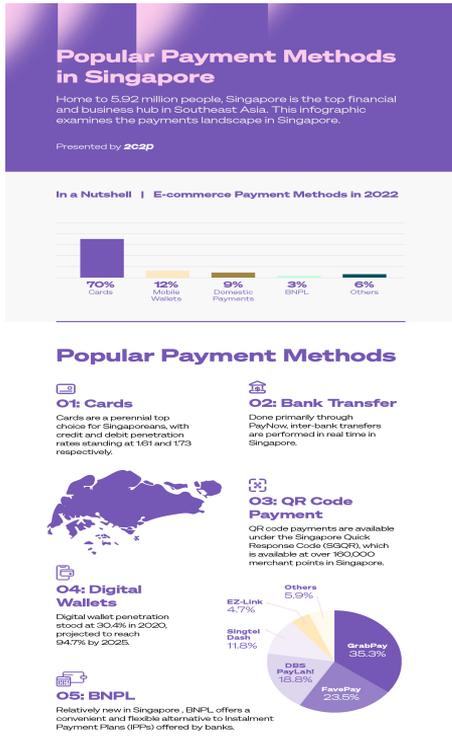
- More entities are engaging in contactless payments and transfers. There is increased use of mobile banking and online transfers.
- Bank Deposit analysis is required :
  - At intel level – to determine if there is prima facie case of tax evasion;
  - At investigation level - in the absence of accounting records, to compute the actual income and turnover of an entity;
  - For money laundering – to trace the flow of the proceeds of crime

https://2c2p.com/blog/singapore-payment-methods

Automated Bank Deposit Analysis Tool - Steps

Step 1 - Collect

Collected data from banks.

DBS GOH_
DBS PARA
MAYBANK NTC 0407
POSB SWS 072-
UOB   LIMITED 420-3
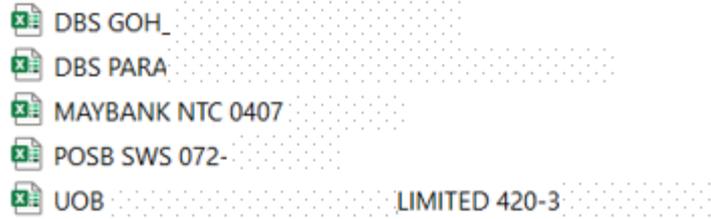
Step 2 - Insert

Place the raw data files into the appropriate subfolders of the Input Files folder in File Explorer, based on whether the data is from POET or ABBY.

Input Files
Output Files

Name
ABBY
OCBC POET
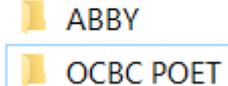
Step 3 – Run

Execute the automation using the data from the Input Files folder using Python. The output file is automatically stored in the Output Files Folder in CSV format. Summary statistics are also provided in the Python notebook for initial analysis.

Name
outputtest2
outputtest3
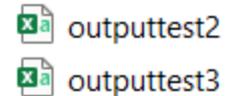
Step 4 –Generate Pivot Table with Excel

Save the CSV file in another folder and open the output file with Excel to generate the Pivot Table.

Automated Bank Deposit Analysis Tool – Result

Pivot table manually generated with Excel

Row Labels	Sum of Deposits	Sum of Withdrawals
Advice	129.90	
Bill Payment	–	704,627.69
Bonus Interest	10.26	
CARE AND SUPPORT GOVT PAY(	300.00	
Cash Deposit Machine	374,810.00	–
Cash Withdrawal	–	94,858.75
CashCard Refund-ATM	9.91	
CashCard/FlashPay Top-up		250.00
Cheque Deposit	70,940.77	–
CR Adjustment-IATM	3.14	–
Debit Adj-IATM		13.28
Debit Card transaction		6,442.78
FAST PAYMENT		635,052.06
FAST RECEIPT	446,024.08	
FUND TRANSFER – PAYMENTS	–	1,831,365.71
FUND TRANSFER – RECEIPTS	324,080.93	–
GIRO	107,474.27	36,466.44
GOVT PAYOUT	600.00	
GST VOUCHER	600.00	
Interest Credit	48.67	–
Inward Credit-FAST	1,796,793.33	–
Misc CR-Debit Card	2,566.19	–
Misc Credit	5,150.00	
NETS CashC	140.00	2,945.00
NETS Debit-Consumer	–	10,157.98
NTUC SIRSPAYOUT	9,000.00	
Payment – Purtier	17,566.52	
Payment – Transferwise	47,951.80	
PAYNOW-FAST		673.37
Point-of-Sale Transaction		3,582.00
SALARY		21,700.00
Service Charge	0.50	168.00
Transfer – Chong	23,903.00	196,075.00
Transfer – Jayden		226,528.31
TT	568,991.35	150.24
Grand Total	**3,797,094.62**	**3,771,056.61**

Year: (All)

Pivot Table generated with automation using Python

Category 1	Deposit	Withdrawal
FAST	$433,662	$374,429
Inward Cash	$374,820	$87,109
Inward Transfer	$204,696	$0
Misc	$332	$597,844
NA	$57,632	$23,818
Outward Cash	$0	$3,570
Outward Transfer	$115,121	$1,649,330
Payment	$367,128	$852,239
Point of Sale	$0	$3,582
Receipt	$2,243,703	$179,135
All	$3,797,095	$3,771,057

Automated Bank Deposit Analysis Tool – Result
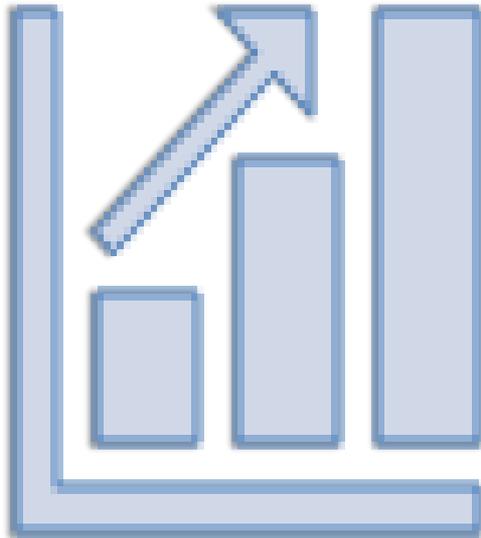
Boost Productivity & Accuracy

All dates are converted to the MM/DD/YYYY format to enable easy sorting of data by date.

Transaction types, which differ for each bank, are categorized into a few groups to facilitate cross-bank data analysis. For example, "Cash" encompasses both Cash and Cash Deposit Machine transactions.
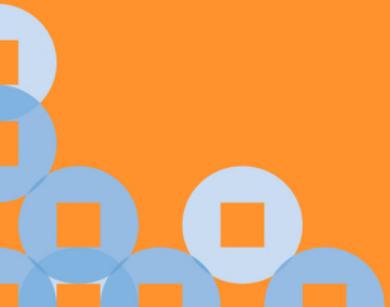
Previously required 3 to 4 weeks (i.e. 120 to 160 hours) to complete for over 1000 entries, can now be completed in less than 30 minutes.

Boost productivity- reduction of 15 man-days per person to just 30 minutes per person. If 20% of all new cases uses the tool, this would translate to annual savings of close to 100 mandays.

Case Studies

Prosecution Highlight for Tax & Money Laundering Case

BIGGEST CASE (IN TERMS OF IMPRISONMENT) FOR IRAS

THE STRAITS TIMES

Ex-company director who evaded tax,
laundered money gets 8½ years' jail,
must pay almost $9.3m

判坐牢八年半

被令缴罚款罚金927万

被告李之雄（41岁）面对127项
罪名，他承认其中41项，余项交由
法官下判时一并考虑。
《联合早报》报道，综合控方
提控的罪状，2014年至2017年间，
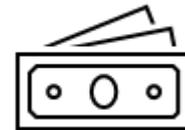
> **$9m**
in fines and penalties

+
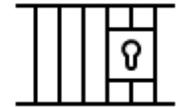
8½ yrs of imprisonment term

Close collaboration with CAD allowed for swift investigations into money laundering activities carried out by Thomas Lee using the illegally obtained funds, in addition to IT and GST offences

Case Sharing – Using Network Tool to Link Entities

Thomas Lee
- Suspected GST Refund Fraud case
- 6 entities in cluster

Mastermind

GST refunds e-filed by subject

Uncover the mastermind behind the scheme using other links

Company Director – Nominee director / Strawman

Co 1   Co 2   Co 3   Co 4   Co 5   Co 6

Case Sharing – Using Network Tool to Link Entities

Thomas Lee

- Suspected GST Refund Fraud case
- 6 entities in cluster

Links via contact number

Links via Address

Main company of interest

Links via GST e-filing info
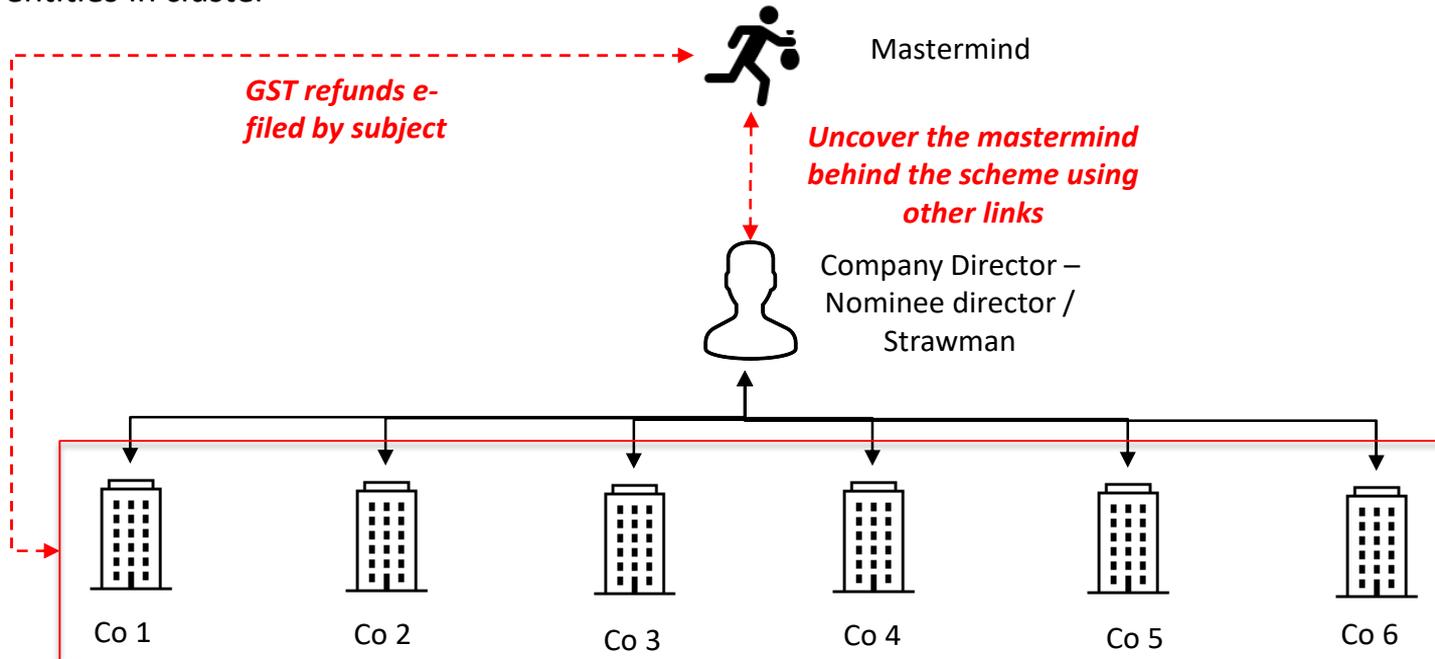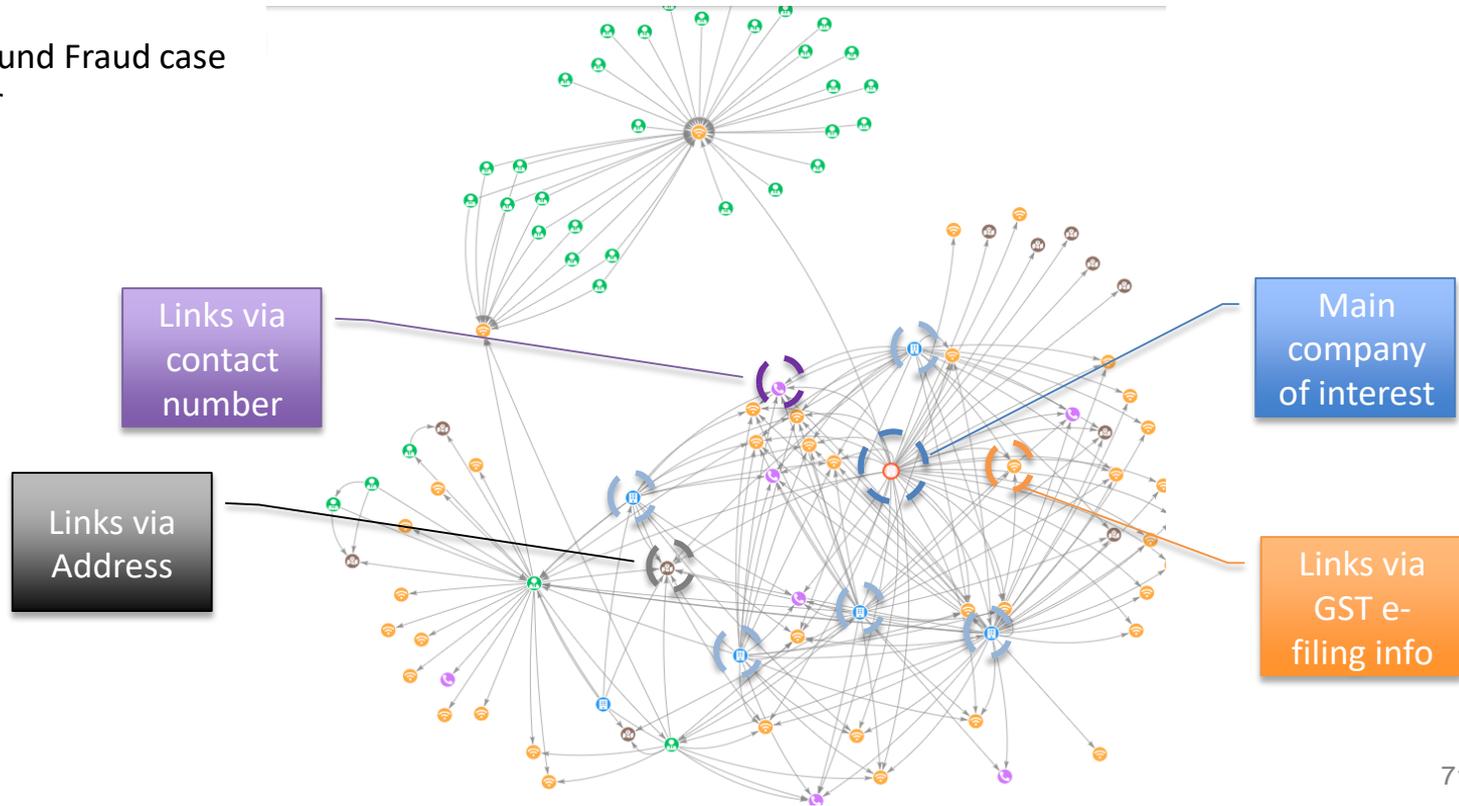
Large Language Models (LLMs)

Advisory from the Prime Minister Office ("PMO") on use of LLMs for Government Agencies

Inherent limitations and risks in the use of LLMs

Accuracy & Accountability
Risks due to the tendency of LLMs to produce convincing yet inaccurate output ("hallucinations") or provide inappropriate responses.

Security
Risks related to the potential compromise of Government data and networks. LLM providers may log data, often in overseas servers, which increases the risk of sensitive data being leaked if included in the user's prompt.

IRAS' Experiment of Large Language Models (LLMs)

IRAS are currently limiting the exploration of LLMs in the domain of productivity aid and information retrieval while managing the risks involved. One potential use case for investigation is to use LLM to extract key names mentioned in statement / document.

Extract Key Names mentioned in the Statement

Entity Name		Email	Contact Number	Address	
POI 1		d@ione2u.com	N/A	N/A	
POI 2		@ione2u.com	N/A	N/A	
COI A	Pte Ltd	@ione2u.com	N/A	221 Address	S159557
POI 3		N/A	N/A	N/A	
COI B		N/A	N/A	N/A	
POI 4		N/A	N/A	N/A	
COI C		N/A	N/A	N/A	
COI D		N/A	N/A	N/A	
COI E		N/A	N/A	N/A	
POI 5		.com.sg	N/A	N/A	

- **Pair Chat** is a free, fast and secure version of ChatGPT, and is currently available and free to use for all public officers. It is currently powered by the same Large Language Model underlying ChatGPT.

- Pair Chat has been cleared by the Smart Nation and Digital Government Office (SNDGO) for public officer use (up to certain data classification).

- Depending on the prompt, the no. of extracted entities extracted differ.

73

IRAS' Experiment of Large Language Models (LLMs)

- IRASearch (Beta Version)

Challenges	Approach

Challenges

Currently, tax officers need consult multiple sources of information to answer tax inquiries. This could be onerous and time consuming, especially for new tax officers.

IRAS Website   E-Tax Guides   Internal SOPs & FAQs
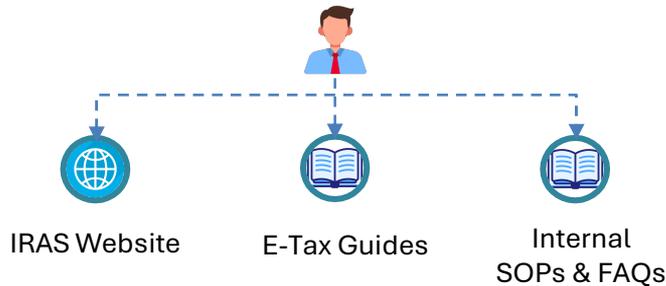
Approach

In 2023, IRASearch was developed to assist staff in addressing tax inquiries more effectively. It is an intelligent search engine that leverages Gen AI/LLMs and references authoritative data sources.

In-House IRASearch

IRAS Website   E-Tax Guides   Internal SOPs & FAQs
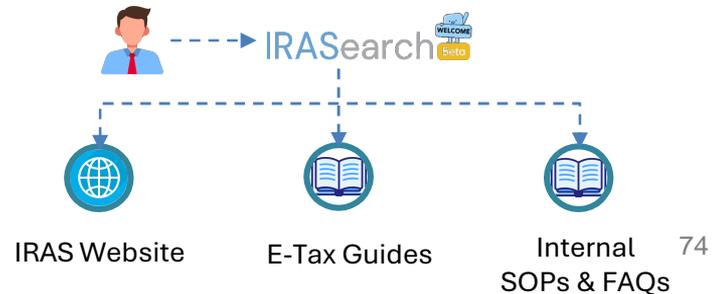
IRAS' Experiment of Large Language Models (LLMs)

The IRASearch is an in-house search engine and Q&A system that delivers more relevant and reliable responses.

Harnesses the power of Gen AI and LLMs
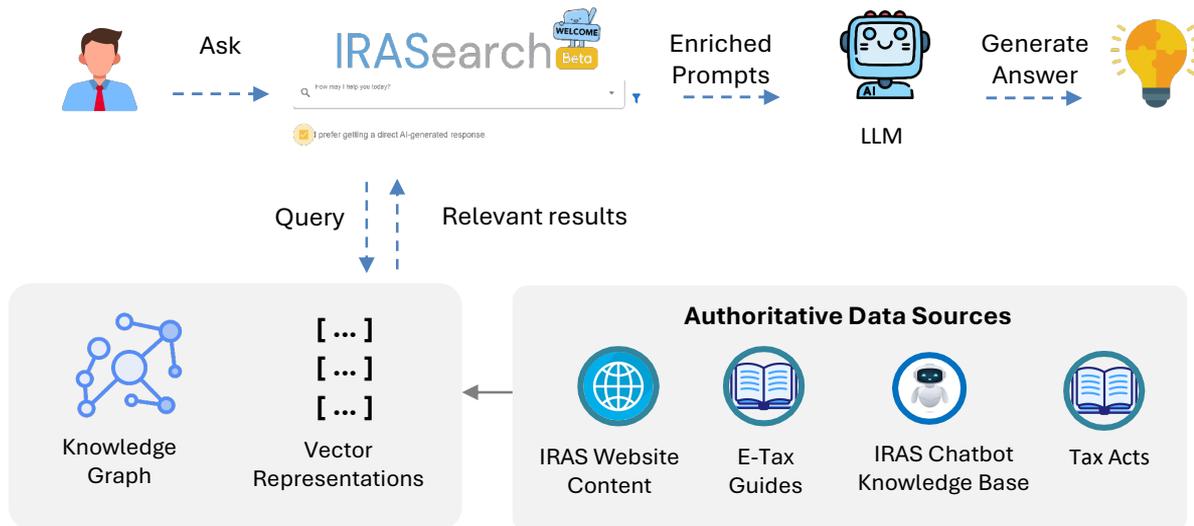
1 Transforms text queries into intent and enhances search with a hybrid methodology, using keyword search and semantic search.

2 Utilises Retrieval-Augmented Generation (RAG) and references authoritative data sources to deliver more reliable and contextually relevant results.

3 Provides customised content generation and assists frontliners with tax inquiries to improve service delivery and operational efficiency.

IRAS' Experiment of Large Language Models (LLMs)

Pilot testing showed that the Q&A functionality in IRASearch is effective in generating accurate and relevant responses

Integrating Retrieval & Generation Models for Improved Q&A

The Q&A functionality is tailored for tax-related inquiries via customised OpenAI backend system prompts.

94% **Found Relevant Answers from Generated Responses**

In Sep 2023, pilot testing showed that 94% of users found relevant answers when trying out the new Q&A feature in IRASearch. Enhancements were subsequently made to improve the relevancy and reliability of the AI-generated responses.

IRAS' Experiment of Large Language Models (LLMs)

Deployment of IRASearch for 2024's IIT Filing Season proved useful for newer staff; enhancements needed to increase adoption and productivity gains
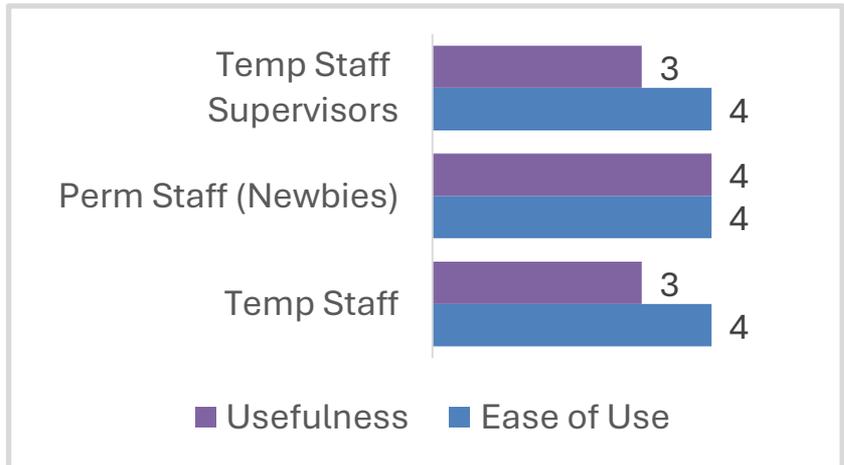
In Feb 2024, we rolled-out IRASearch to a group of 202 frontline staff at Service Experience Centre (SVE), including new perm staff, temp staff for the IIT Filing Season and temp staff supervisors.

Overall, **Perm Staff (Newbies)** found it to be **most useful** (rating 4 out of 5), while most staff found it to be easy to use.

For **experienced frontline staff**, they prefer to **look for their supervisors** as they require end-to-end advice quickly while on the line – the current IRASearch could not handle their enquiries fully due to the lack of data sources covering internal processes and SOPs.

Further enhancement: To Incorporate internal SOPs and other documents into data source

Usefulness & Ease of Use (Average Rating 1 to 5)

	Usefulness	Ease of Use
Temp Staff Supervisors	3	4
Perm Staff (Newbies)	4	4
Temp Staff	3	4

■ Usefulness ■ Ease of Use

New Development in LLM

- New development in LLM*

ChatGPT can now see, hear, and speak

We are beginning to roll out new voice and image capabilities in ChatGPT. They offer a new, more intuitive type of interface by allowing you to have a voice conversation or show ChatGPT what you're talking about.
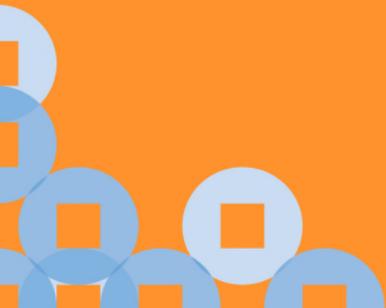
These clouds are caused by ●

Snap a picture of a landmark while traveling and have a live conversation about what's interesting about it.
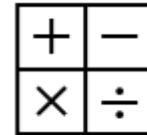
Help your child with a math problem by taking a photo, circling the problem set, and having it share hints with both of you.
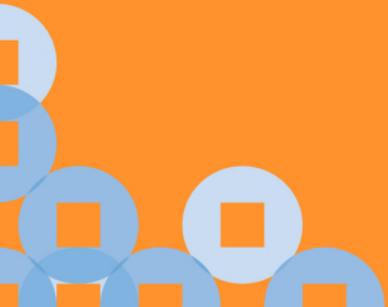
Source : ChatGPT can now see, hear, and speak (openai.com)

Country Sharing

Country Sharing (20 mins)

Any AI / analytics tool(s) that have been used by your country to combat money laundering?

What's next

What is next in IRAS AI Strategy
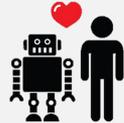
Rich Entity-centric Data Portfolio	AI for Everyone	Future-Ready Data Technology with Optimal Connectivity	Democratise Data Science and AI Capabilities	Trusted Data Ecosystem
Enrich understanding of taxpayers using data/big data	Leverage AI/data science for intelligent tax administration/ enterprise disbursement	Strengthen capabilities to receive, store and use big and real-time data and scale AI solutions	Drive pervasive data usage across all staff	Use and share AI and data responsibly
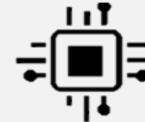
New Data Sources

- To continue to expand our sources of data (e.g. InvoiceNow)
- To tap on new data to refine existing solutions (e.g. fraud detection using bank transaction data) or explore new solutions (e.g. sentiment analysis on audio data)

Expand AI Applications

- By identifying strategic use-cases with high impact and readiness, to increase the effectiveness and efficiency of our service delivery
- By enhancing and scaling existing AI applications

Modernise Data Architecture

- By migrating the UDP to the Cloud to exploit Cloud capabilities and continuously improving it to strengthen AI capabilities
- By exploring and identifying technologies required to enhance governance in the ML/AI development lifecycle

Develop Expertise

- By continuously investing in our people and relevant tools
- By exploring partnership opportunities with external stakeholders (e.g. short-term attachment/exchange)

AI Ethics & Governance

- By establishing and formalizing a set of principles and measures to inculcate the responsible adoption of AI in IRAS without stifling digital innovation

Thank You

The information presented in the slides aims to provide a better general understanding of taxpayers' tax obligations and is not intended to comprehensively address all possible tax issues that may arise. This information is correct as at the date of presentation. While every effort has been made to ensure that this information is consistent with existing law and practice, should there be any changes, IRAS reserves the right to vary its position accordingly.