

# Cegid Connections

Retail. Set a new pace

Monaco, Monte-Carlo  
June 13 – 14, 2022




# New consumption models & sustainability

## WS01


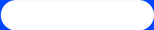


**Cegid  
Connections**

# Summary



<b>01</b>	<b>Recent consumer trends</b>	5 min	<b>05</b>	<b>NFT Passport answering to new purchasing behaviours</b> (Trust-Place)	10 min
<b>02</b>	<b>Cegid Research</b> (Second hand & Recycling in-store)	10 min	<b>06</b>	<b>Conclusions: Cegid CSR strategy</b> <b>LiveStore: green friendly</b>	5 min
	<b>Second hand, legal constraints</b>	5 min			
<b>03</b>	<b>CSR: Introduction by Yves Rocher</b>	10 min	<b>07</b>	<b>Q&amp;A</b>	15 min
<b>04</b>	<b>CSR: How Cegid could help you move forward</b> (Klaxon)	15 min			





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Lead Product Innovation  
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**Cegid**  
Solution Architect



# Introduction

*Recent consumer trends*





Brandwatch

# Consumer Trends for 2022



To many people, the pandemic has been an eye-opener as it put many aspects of their professional and personal lives into perspective. Lockdowns, quarantines, and restrictions forced many to reassess their lifestyles and the future.

SOURCE

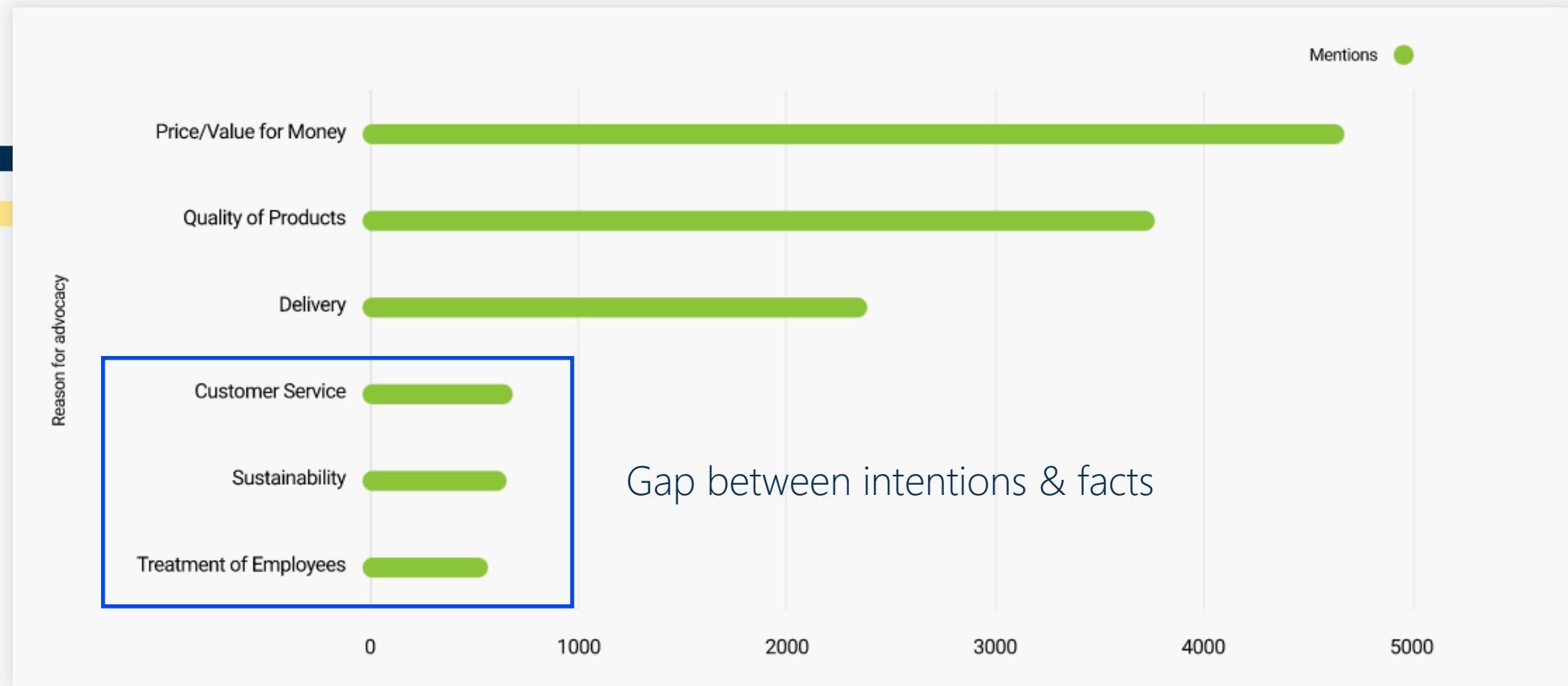
Brandwatch

cegid



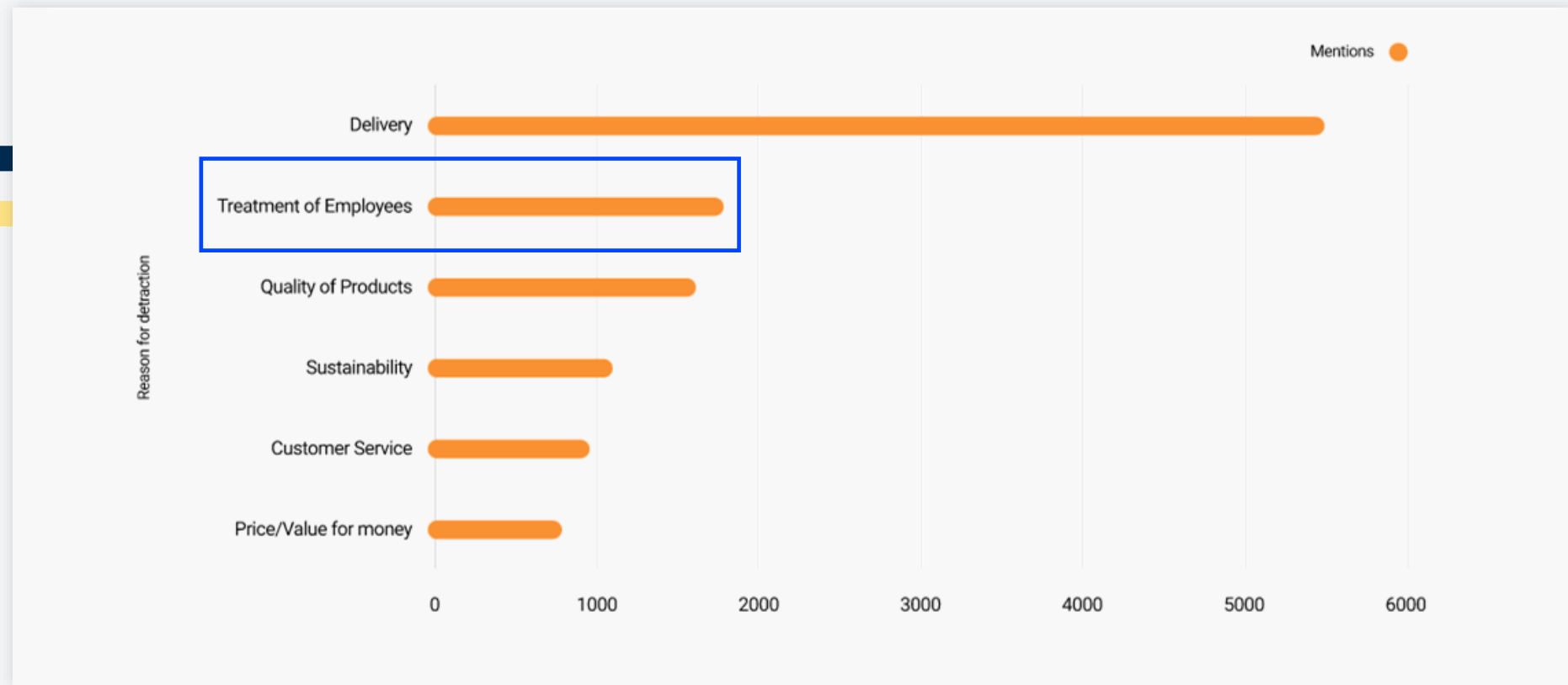
# Main customer expectations: price & quality

## Consumer advocacy posts for top US and UK retailers on social media



# Warning on delivery & HR

## Consumer detraction posts for top US and UK retailers on social media

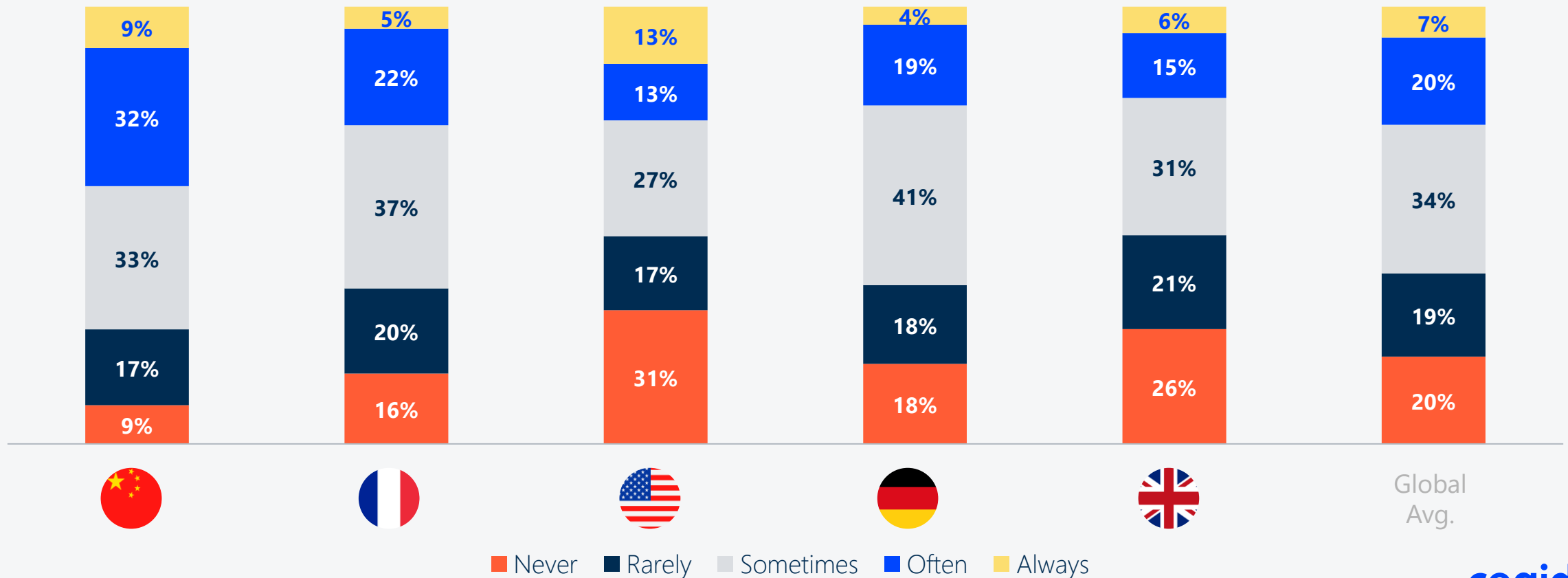




# Specific expectations by country

Less than a third of consumers integrate brand social responsibility into their purchases (Wavestone)

Integration of social responsibility criteria in purchasing acts





# Cegid Research

*Second hand & Recycling in-store*



# Second hand

70%

of French peoples  
wardrobes haven't been worn  
in the last 12 months

18%

of clothes in your closet will  
become resale in 2030

60%

think second hand is  
underrepresented in-store

**The Fashion Law**

*Second hand fashion market is expected to be more  
than double the size of fast fashion by 2030*

# Second hand

**This is just the beginning**

**Resale is expected to grow 11x faster than the broader retail clothing sector by 2025**

**\$27B**  
2020

**\$37B**  
2021

**\$77B**  
2025

*Source: ThreadUp study, 2021*

cegid

## MARKET

Customers are clearly in favour of selling and buying 2nd hand items in stores.

+ economic, CSR commitments...

### Needs

Have a wide choice of 2nd hand products

Offer the same experience as for new products

### MUST

Offer exclusive & rare items

## BRANDS

Few high-end and luxury brands have embraced the adventure / Mass Fashion have taken the train.

### Challenges

Organise the shop accordingly (Accept items, clean...) / Create dedicated shops / brands / corners

Communicate to customers

Do not break the brand image and the in-store experience...

## TECH

Most of the use cases observed are carried out with partner solutions that operate as new purchase/resale tunnels for second-hand items (e.g. Faume, etc.)

### Opportunity

Centralise purchasing flows in our Retail IT systems to simplify the buying/reselling experience for consumers & optimize in-store operations

## BIZ

The market is not yet mature, but several players are already positioning themselves in the niche (Faume, Freepry, Lizée, etc.)

The number of shops that will operate second hand will undoubtedly be reduced vs. traditional shops.

Reselling a product online is very expensive and not profitable for now (cost of acquisition, shooting, logistics, etc.)

# Survey conducted by Cegid – May 2022

+60%

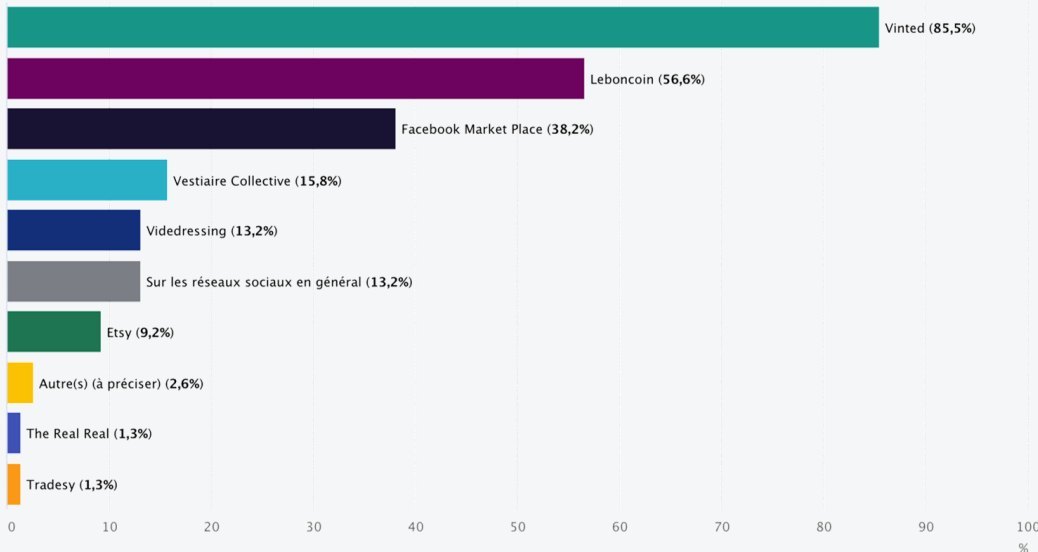
of consumers think that the 2nd hand is not widespread enough in stores

71%

of consumers would be more loyal to a brand that develops actions to democratise and optimise access to second-hand goods in stores

62,4%

of consumers would prefer to go to a store to buy a high-end second-hand item



Confidence in the authenticity of the product / limit counterfeiting

Get a voucher, immediate refund or exchange

Have the same experience as new products (quality, try, return, etc.)

More ecological

Not managing the logistics to sell



Cannot set selling price

Cannot negotiate the purchase price

Fewer choices

Go to the store to return

**Seek rare,  
unique items**

An interesting price for the sale, +  
affordable for the purchase



# On the field

## Some in-store initiatives

PARTNER



Corner

**TILT VINTAGE**

Buy

Sale

citadium 

BUILD



Lyon Shop

Centralises the resale of products collected in the region. In place for 2 weeks – it works well!

Buy

Sale



PARTNER



Centralised platform via Faume

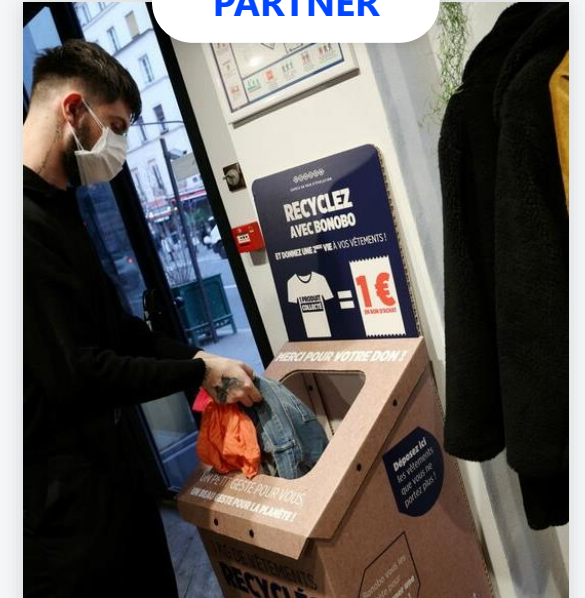
Few in-store pick-ups at the moment / available in all stores

Buy

Sale

**AIGLE**  
DEPUIS 1853

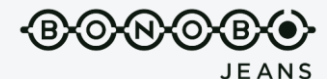
PARTNER



Collection of used clothing for recycling

Buy

Sale



cegid



# 2<sup>nd</sup> hand in-store - Legal

Tax on sales price

x

Tax on margin

Line by line

Global



Traceability Registry  
'Livre de police'



## Legal notices on receipts

In addition to the usual legal notices, receipts for second-hand goods taxed at the margin must justify the absence of VAT:  
*"Special regime - Second-hand goods" followed by "in accordance with the 16th of article 242 h of the Annex II of the CGI".*

In addition, it is forbidden to mention VAT on the sales invoice of a second-hand good taxed at the margin.

**No tax refund possible on goods taxed at the margin**



# CSR: strategy and implementation in Retail

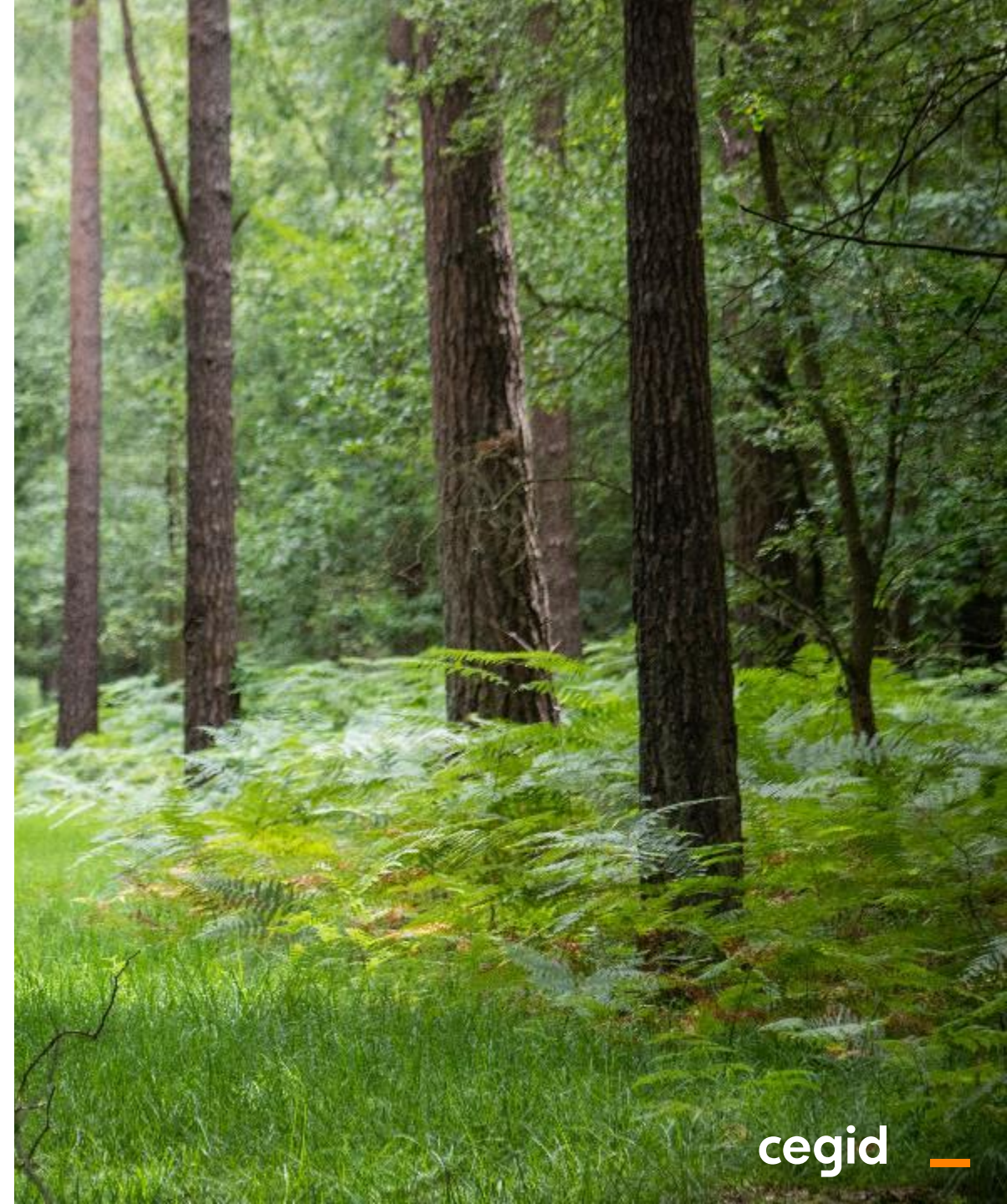
*Yves Rocher*



# Acting for responsible digital

June 2022

**GR**  
GROUPE ROCHER



# I Context

The Rocher Group, within a global CSR approach, is deploying its Responsible Digital strategy.



## Context

Digital has multiple positive impacts in our lives...

... But it is not immaterial and has a real impact on the environment. It is urgent to act.

Some figures (\*)

- Digital is 4% of greenhouse gas emissions, more than air transport
- This footprint will double or even triple in the next 15 years
- 80% of this footprint is due to **terminals** (mainly manufacturing)
- 15% due to Datacentres



## Challenges

Deploy a Responsible Digital Strategy

- Which does not only involve the IT department but the entire organisation (purchasing, digital, marketing, logistics, etc.)
- That aims for digital sobriety: Control of equipment and uses

(\*) Source : INR, Ministry of Ecological Transition



# | The 4 pillars of responsible digital

GRTS's 2030 ambition towards responsible digital



**Green IT**



**Eco-conception  
and data**



**Adoption of sober  
digital uses**



**IT for Green**

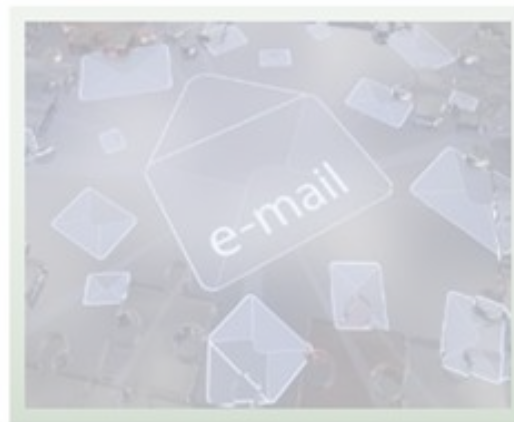
# | The 4 pillars of responsible digital



Green IT



Eco-conception  
and data



Adoption of sober  
digital uses



IT for Green

## How to measure and reduce the environmental impact related to digital activities?

- ✓ Reduce by 30% (vs 2019) the carbon footprint of GRTS
- ✓ Our priority is to act on the renewal of IT equipment, and the pace of its renewal.
  - Integration of CSR criteria in RFPs for smartphones
  - Supply of refurbished smartphones
  - Increase the renewal period of PCs
  - Use repair and reconditioning channels, before recycling

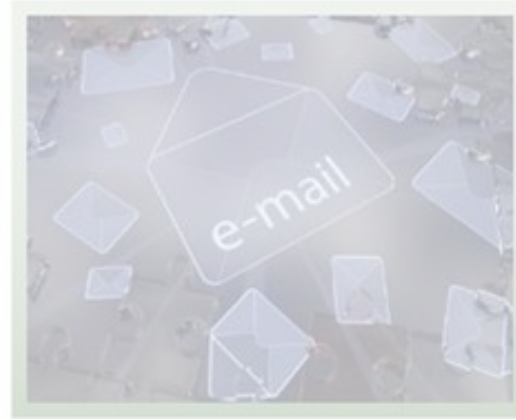
# | The 4 pillars of responsible digital



Green IT



Eco-conception  
and data



Adoption of sober  
digital uses



IT for Green

## How to develop an IS that is resilient, sustainable and accessible to all?

- ✓ Introduction of the responsible digital dimension in our IT project decision support tools.
  - Addition of validation criteria in the same way as architecture, planning, budget, etc.
  - Examples of topics assessed: Energy management, Design of the solution, decommissioning, CSR evaluation of partners (ECOVADIS), etc.
- ✓ IT/business training in eco-design principles



# | The 4 pillars of responsible digital



Green IT



Eco-conception  
and data



Adoption of sober  
digital uses



IT for Green

## How to develop more sober digital uses within the Group?

- ✓ Digital week
  - 14 workshops, more than 200 participants in 2021
- ✓ Low carbon territory program

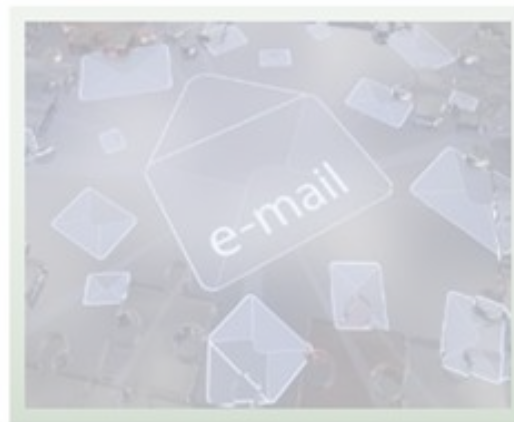
# | The 4 pillars of responsible digital



Green IT



Eco-conception  
and data



Adoption of sober  
digital uses



IT for Green

**It means putting digital technology at the service of the Group's CSR projects**

All Rocher Group departments are committed to a CSR approach, digital technology can be an accelerator in the ecological transition



# CSR: How Cegid could help you move forward

*Klaxon*





# Approach

**Cegid has studied several solutions to help Brands and Retailers address CSR issues**

We will present them and you can vote for your preferred solution

**Let's start by presenting each proposition**

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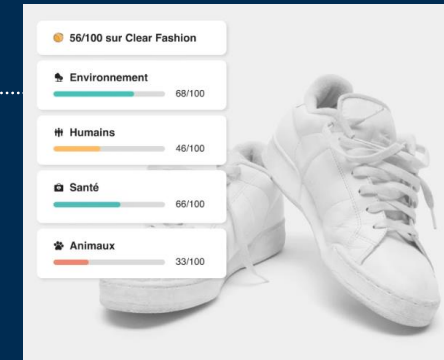
# Themes you would like Cegid to address

## TRANSPARENCY

- Integrate more detailed data on suppliers / manufacturers (sourcing tracking)
- Product carbon footprint on the (e)receipt / (e)invoice
- Eco score calculation based on % of green / recycled product on a transaction
- Integrate URLs in the e-receipt (to get all CSR data on each product), « ClearFashion » embedded solution (or as LiveStore Extension)

## COMPLIANCE

- Tax calculation for second hand on each sale
- Traceability Registry « Livre de police »





# Themes you would like Cegid to address

## CIRCULAR PRODUCT APPROACH

- Renting / subscription integration in our solution
  - Improve repair management in our solution (add refurbishing features)
  - Secondhand sales integration in our solution: Ability for loyal customers to declare a previously bought products as available for sale (and receive notification when someone wants it)
  - Connectors for Lizée & Faume
  - Improve returns management in order to reduce their carbon footprint
  - Improve our product search engine to better implement CRS criterias
- 

## OTHERS

- Provide CSR oriented KPIs
- Cegid should address other topics 😊





# Survey

<https://www.klaxoon.com/>

**HTNPVJG**



# NFT Passport answering to new purchasing behaviours

*Trust-Place*





A game changer in digital identity and ownership management



## " SECOND-HAND IS DEVELOPING ... ... but highlighting existing problems

- Digital is booming... counterfeiting too!

80% of resale is digital

Counterfeiting rises 3x faster than e-commerce growth

37% of e-shoppers have already bought fakes

- Transparency becomes a purchasing criteria

45% of Millennials & GenZ refuse to buy from unsustainable brands

90% of GenZ want co-responsible explanations from brands

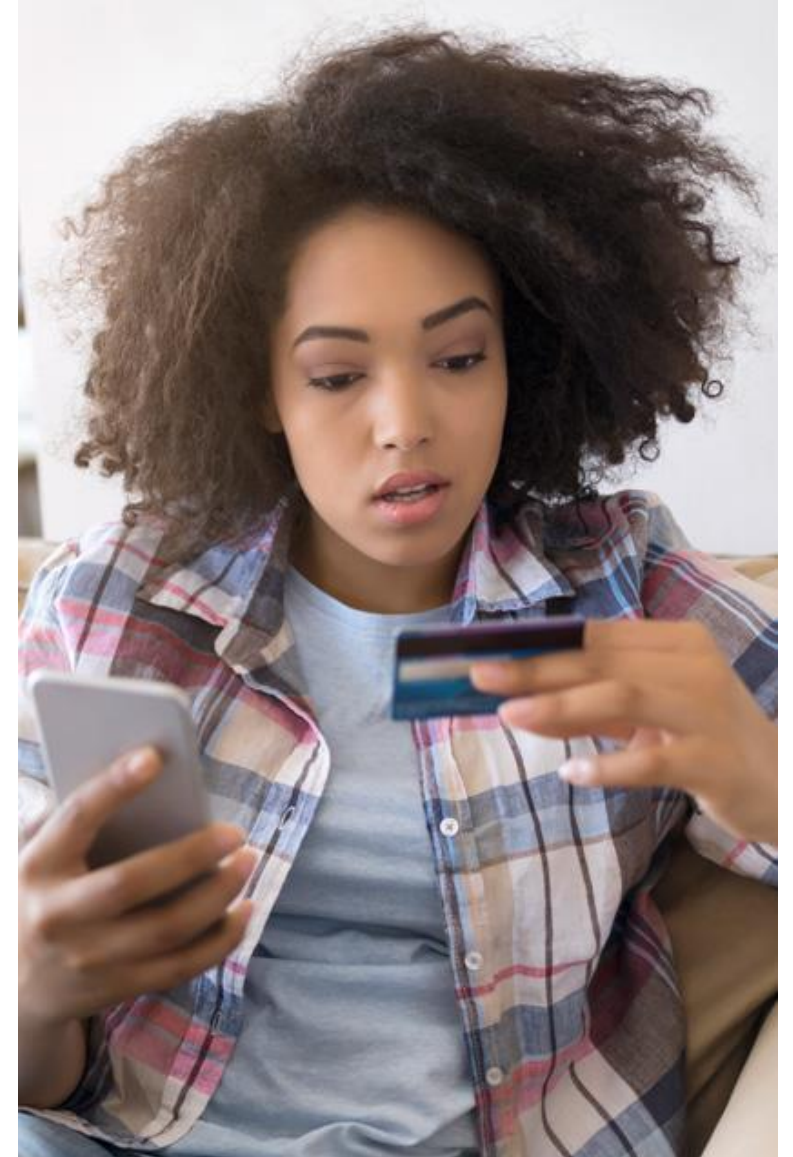
68% of new generations want the highest ethical standards for their clothes

- Brands don't know their customers

+ 50% of sales are indirect (wholesalers)

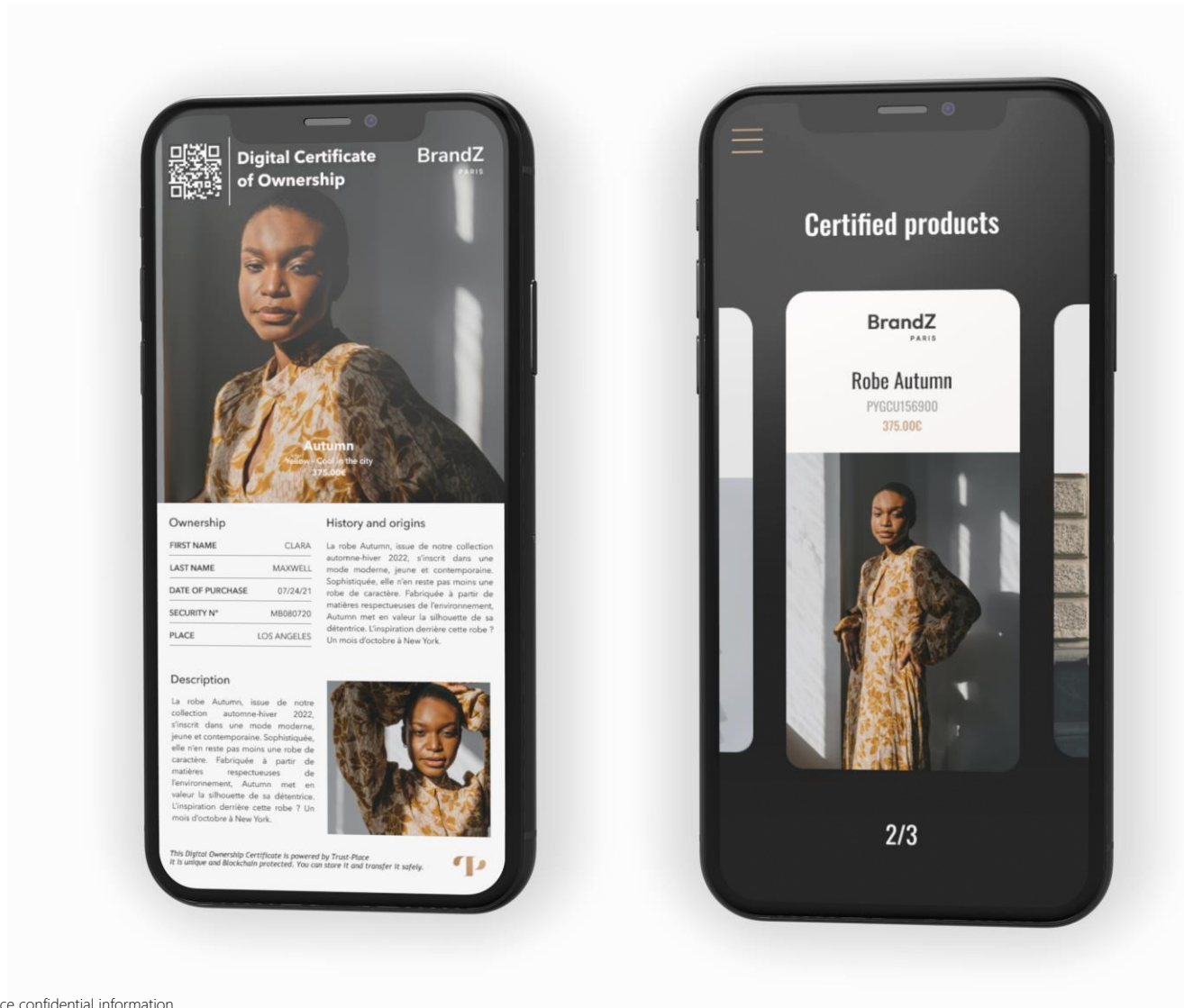
12% of the market is coming from second-hand

20% of sales on average are gifts



Sources : BoF, McKinsey, Thred Up, UNiDAYS, BCG

" A TOOL IS DEVELOPING VERY QUICKLY...  
... to help solve these problems



## The Digital Passport

aka

The Digital certificate of ownership

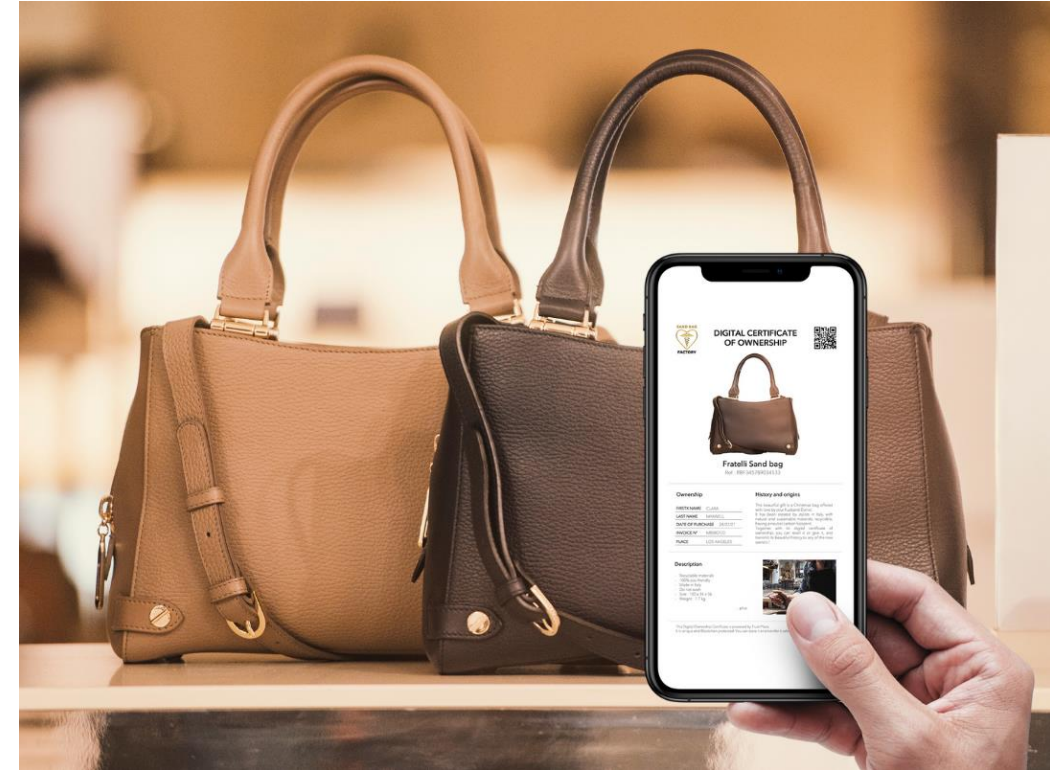
aka

The NFT passport



# " WHAT IS A DIGITAL PASSPORT? or NFT Passport...

- A dematerialised document
- Encoded and stored on a blockchain
- Linked to a physical object and its owner, unique and tamper-proof
- Which can evolve over time and the life of the product



*Not to be confused with an "NFT", which is a purely virtual good, stored and exchanged on a blockchain*



## " SECURING AND DEVELOPING THE CIRCULAR ECONOMY in response to new buying behaviours

- In the existing resale market, developed by third parties

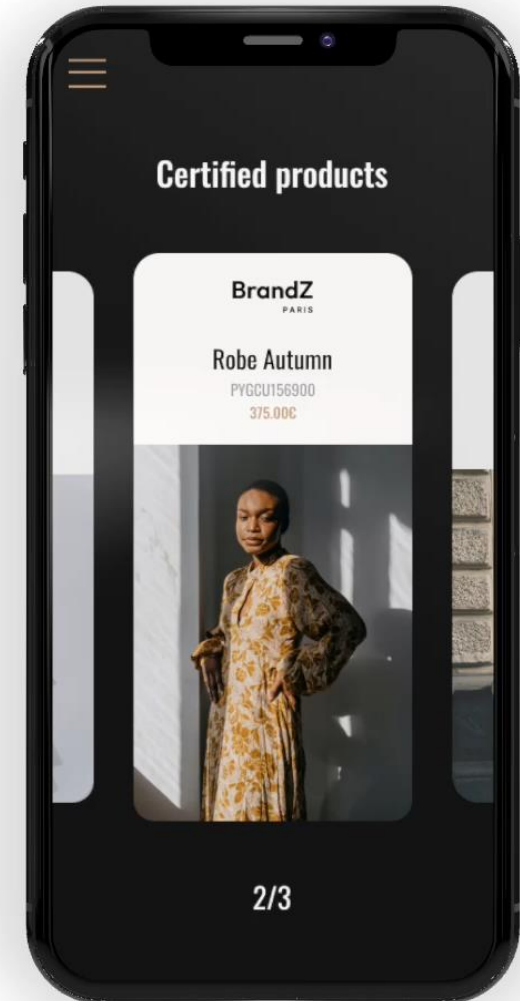
Retain / maximise resale value

Secure / reassure the buyer about the authenticity of the product

- For brands that re-integrate second-hand

Authenticity is even more important

Their credibility and their image directly depends on it





# " PROPERTY BEYOND AUTHENTICITY

other benefits generating ROI and meeting new consumer expectations

- **Authentication**

Prove at anytime and anywhere the ownership and authenticity of the product  
Securing and accelerating flows (returns, after-sales service, resale)

- **New generation of CRM**

Knowledge and commitment of all customers  
Indirect channels: wholesale, second-hand, gifts

- **Hyper-personalisation**

Harmonisation of the personalised experience, regardless of the acquisition channel  
Transparency and origin of the product, story proving, inspiration and creation

- **Mastery of communication**

The brand transmits the information it wishes under its control  
In a world of information overload, it is important to prevent third parties from doing so.



# " THE DIGITAL PASSPORT IS A LINK

a vector which could unlock new data and new business models

Physical world

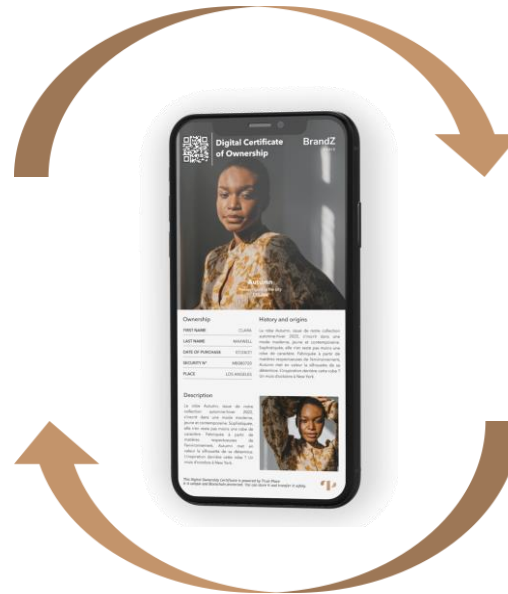


**Compliment to the physical product**  
Associate digital "wearables" with the product that can be used in the digital world of social networks, or the virtual world of gaming and metaverse

Metaverse



**Anticipate productions**  
Conversely, products developed only in virtual mode can be tested, and "on-demand" products if this product is requested (sustainability impact)



# " BE CAREFUL BEFORE DIVING INTO THE VIRTUAL WORLD!

questions need to be asked before exploring these business opportunities

- **What is the expected return?**

Need to go beyond mere "buzz" or speculation  
Interoperability is necessary (of technologies and universes)  
We're not there yet

- **What is the environmental impact?**

What is my real energy consumption?  
Awareness and responsibility on the brand and consumer side  
It shouldn't be ruined...

Bitcoin  
**150 Terawatt/h** of  
electricity annually  
= more than  
Argentina (45  
million)

Kazakhstan is the  
second largest  
Bitcoin hub  
**50% of energy**  
from high-emission  
coal-powered plants

3<sup>rd</sup> generation of blockchain could be a solution (EOS, Tezos, selected by UBI Soft)  
Carbon negative Data Centres (Amazon, Google by 2030)



# THANK YOU !



TRUST-PLACE  
endless passion

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cegid



# Conclusions

*CSR & Cegid*





# Cegid CSR Strategy • Our action levers

## Vision & Governance by

Supporting the digital transformation of our markets  
in an ethical & responsible way

Developing Cegid Solidarity

## Social & human rights

Growing our people in a "safe" environment  
and "equal opportunities"

## Environment

Promoting eco-design

Challenging the impact of data centres

**A dedicated team to address a global strategy**

# LiveStore green friendly

## API oriented

New APIs used by LiveStore  
Less server resources  
consumption (optimisation)

SERVER

## Bandwidth

Optimised consumption  
(GraphQL)  
Less interactions between  
servers and user terminals

NETWORK

## WebApps

Less powerful user terminals  
More opportunity to reuse  
existing terminals  
Less efforts for training

TERMINAL

# Conclusions?

## It's only a beginning

### Most of us have understood CSR challenges

- But there's so much to do (many dimensions)
- Some actions could generate additional costs
- Doing nothing is also risky

## Understanding real consumer expectations isn't so easy

For most of us, there's a gap between intentions & actions

## The situation is quite complex

### Reality is difficult to measure , how to?

- Compare the impact of a receipt vs email / storage / server consumption
- Compare on premise vs. Saas
- Control Saas vendors green declaration

## Opportunity

Share reliable data in order to optimise our actions

<https://institutnr.org/>



**Any questions?**

# EVALUATE THE WORKSHOP



01

Scan the QR code

A screenshot of a mobile web browser showing the 'cegid' evaluation form. The form is titled 'cegid' and includes a refresh button. It contains several input fields: 'Company \*', 'First name \*', 'Surname \*', and 'Workshop title \*'. Below these is a red heading 'Did this workshop meet your overall expectations?' followed by a dropdown menu 'Meeting your expectations \*'. There are three more dropdown menus: 'Speakers knowledge and expertise on the topic \*', 'Relevance of the presentation content \*', and 'Quality of the Powerpoint \*'. The browser's address bar shows 'events.cegid.com'.

02

Fill out the form





THANK  
YOU

# Annexe : survey results



CSR: How Cegid could help you move forward

## Résultats du sondage

- |   |   |   |   |
|---|---|---|---|
| 1 | Integrate more detailed data on suppliers / manufacturers (sourcing tracking)   | ★ | 3 |
| 2 | Product carbon footprint on the (e)receipt / (e)invoice   | ★ | 1 |
| 3 | Eco score calculation based on % of green / recycled product on a transaction   | ★ |   |
| 4 | Integrate URLs in the e-receipt (to get all CSR data on each product), ☐ « ClearFashion » embedded solution (or as LiveStore Extension) | ★ | 1 |
| 5 | Tax calculation for second hand on each sale  | ★ |   |
| 6 | Traceability Registry   | ★ |   |
| 7 | Renting / subscription integration in our solution  | ★ |   |

## Annexe : survey results

- 8 Improve repair management in our solution (add refurbishing features) ★
- 9 Secondhand sales integration in our solution: Ability for loyal customers to declare a previously bought products as available for sale (and receive notification when someone wants it) ★
- 10 Connectors for Lizée & Faume ★
- 11 Improve returns management in order to reduce their carbon footprint ★
- 12 Improve our product search engine to better implement CRS criterias ★
- 13 Provide CSR oriented KPIs ★
- 14 Cegid should address other topics ★ 1