

# Latin American Productivity Paradoxes

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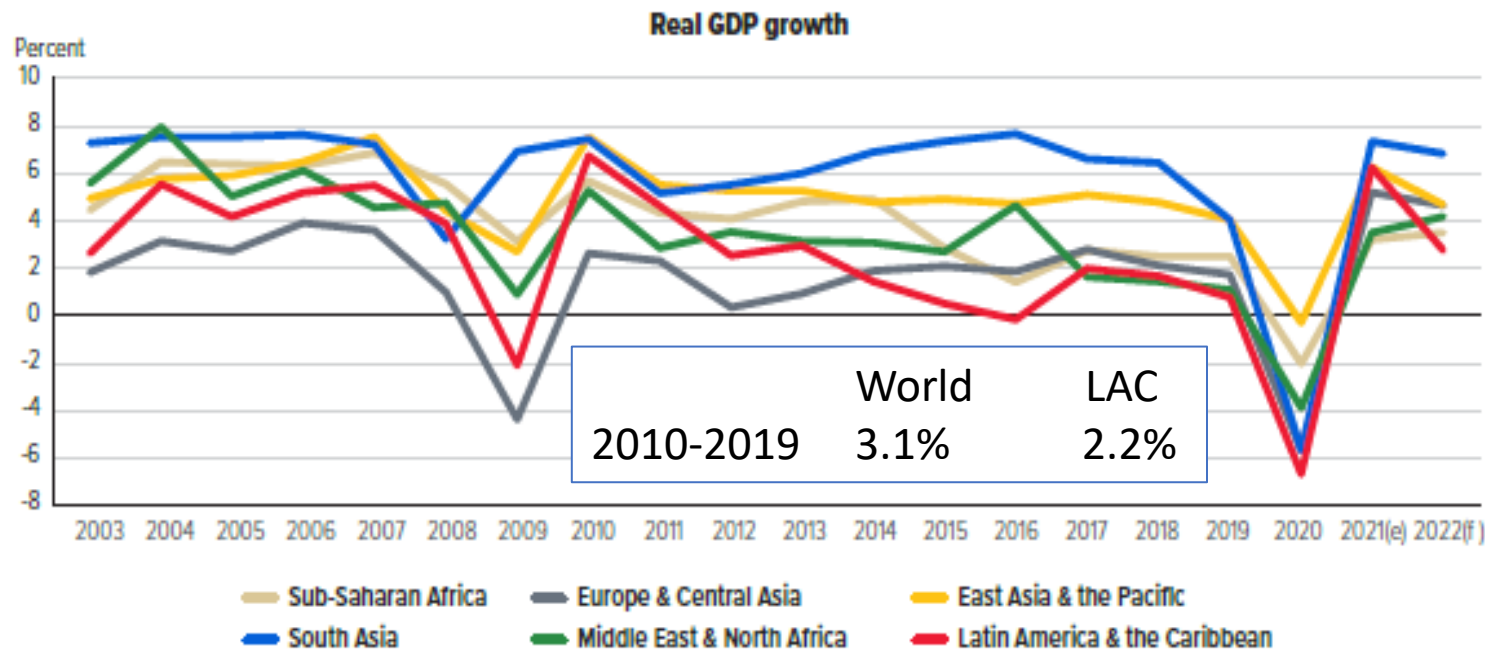
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Latin America and the Caribbean  
World Bank

Brasilia June 2022



# Latin America is stalled and grumpy

Figure 1.6: From Low Growth to the Worst Recession



Source: World Bank  
Note: e-estimate; f-forecast

- **Growth forecasts are low...**

2022: 2.3%

2023: 2.2%

2024: 2.4%

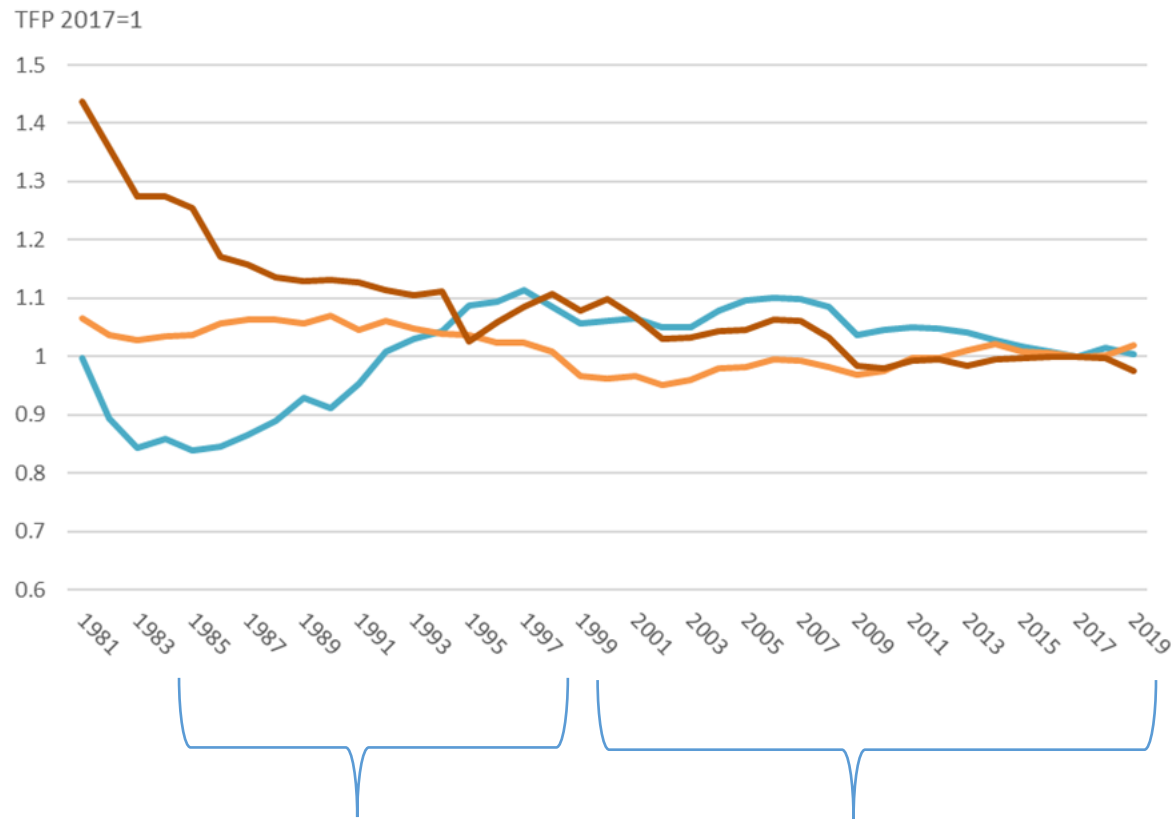
...And similar to low rates of 2010s

- **Modest progress on poverty/inequality**

# Five Paradoxes

1. Productivity is stagnant despite reforms; Product quality remains low absolutely and conditionally.
2. Poor performance regardless of economic structure; A missed Resource Blessing.
3. Business climate supposedly prohibitive, but Immigrants could industrialize LA.
4. Innovation investment low when returns should be astronomical.
5. Low competitiveness kills, but ambiguous responses of firms to more competitiveness

# P1: Slowing growth, despite reforms.

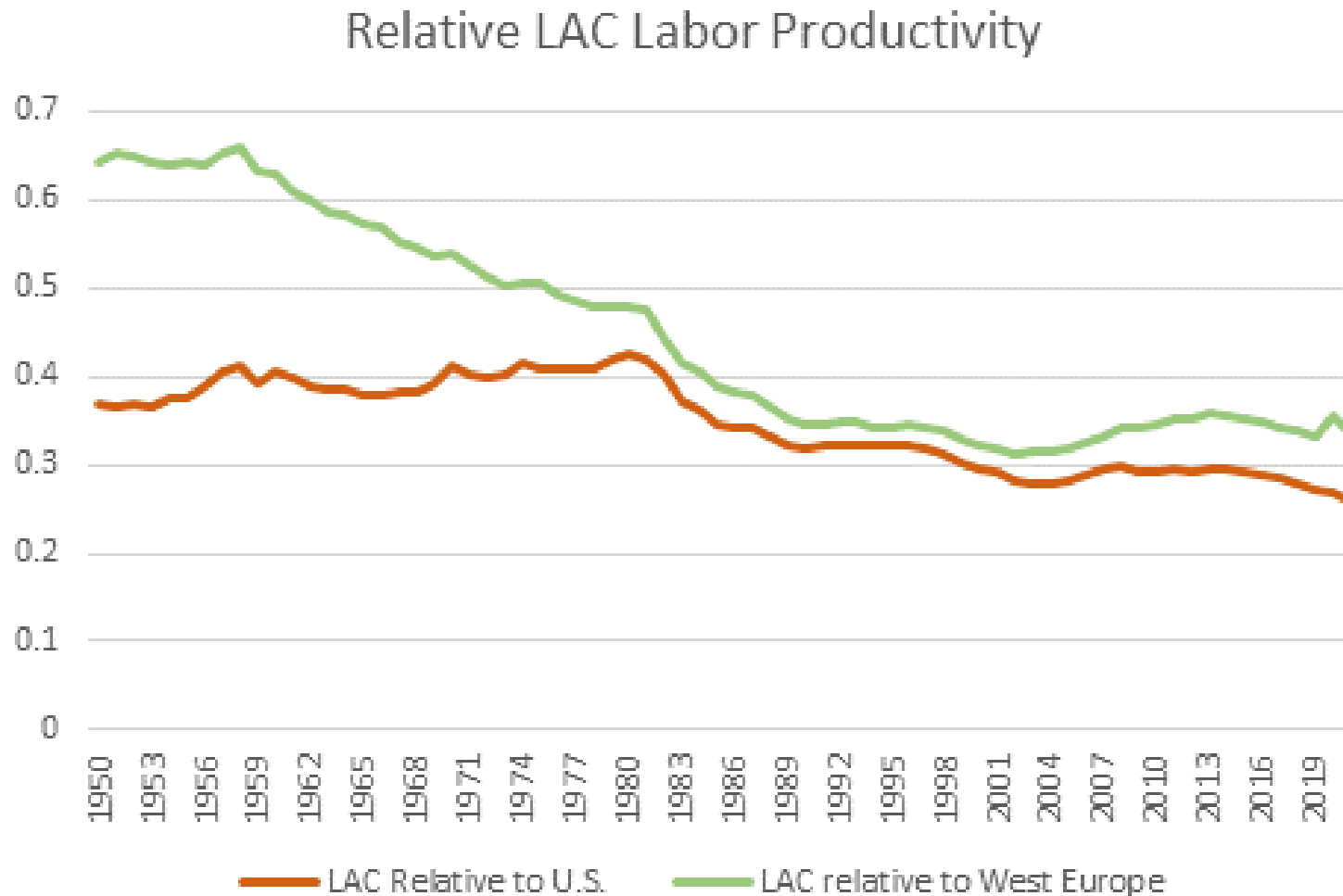


- Crisis in the mainstream growth “model”?
- Productivity is stagnant.
- Growth remains volatile and dependent on commodities

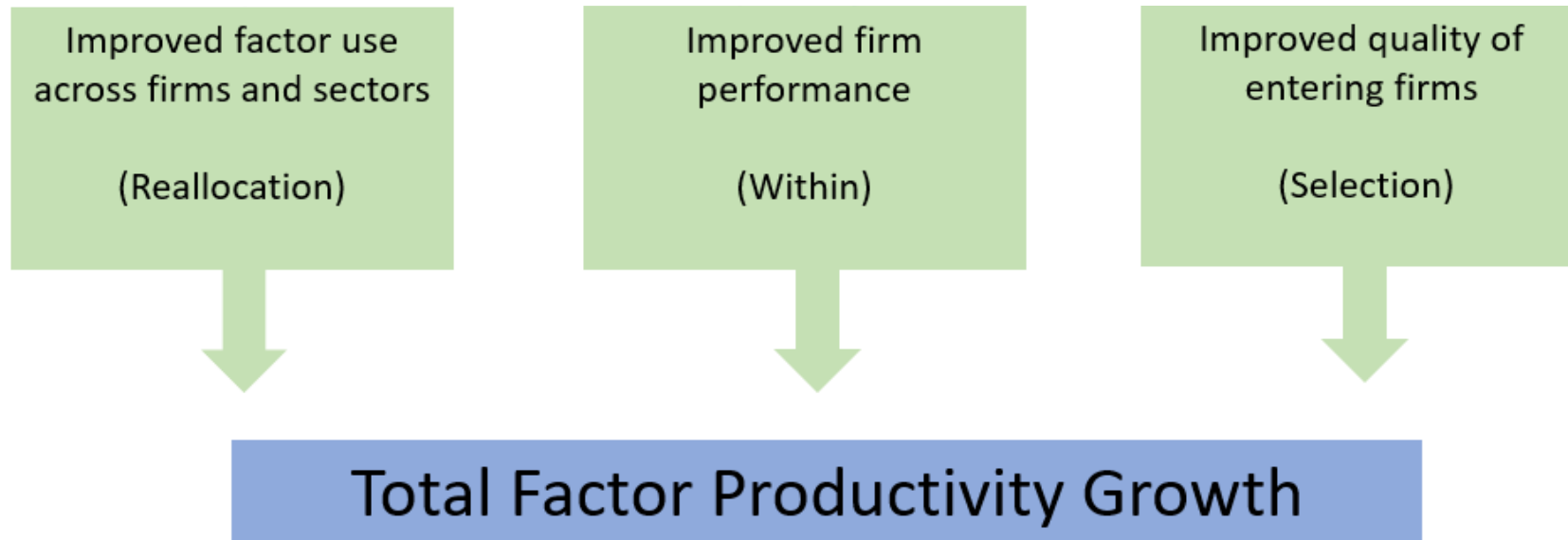
Chile: Reallocation and  
upgrading period

Entry of new industries,  
upgrading?

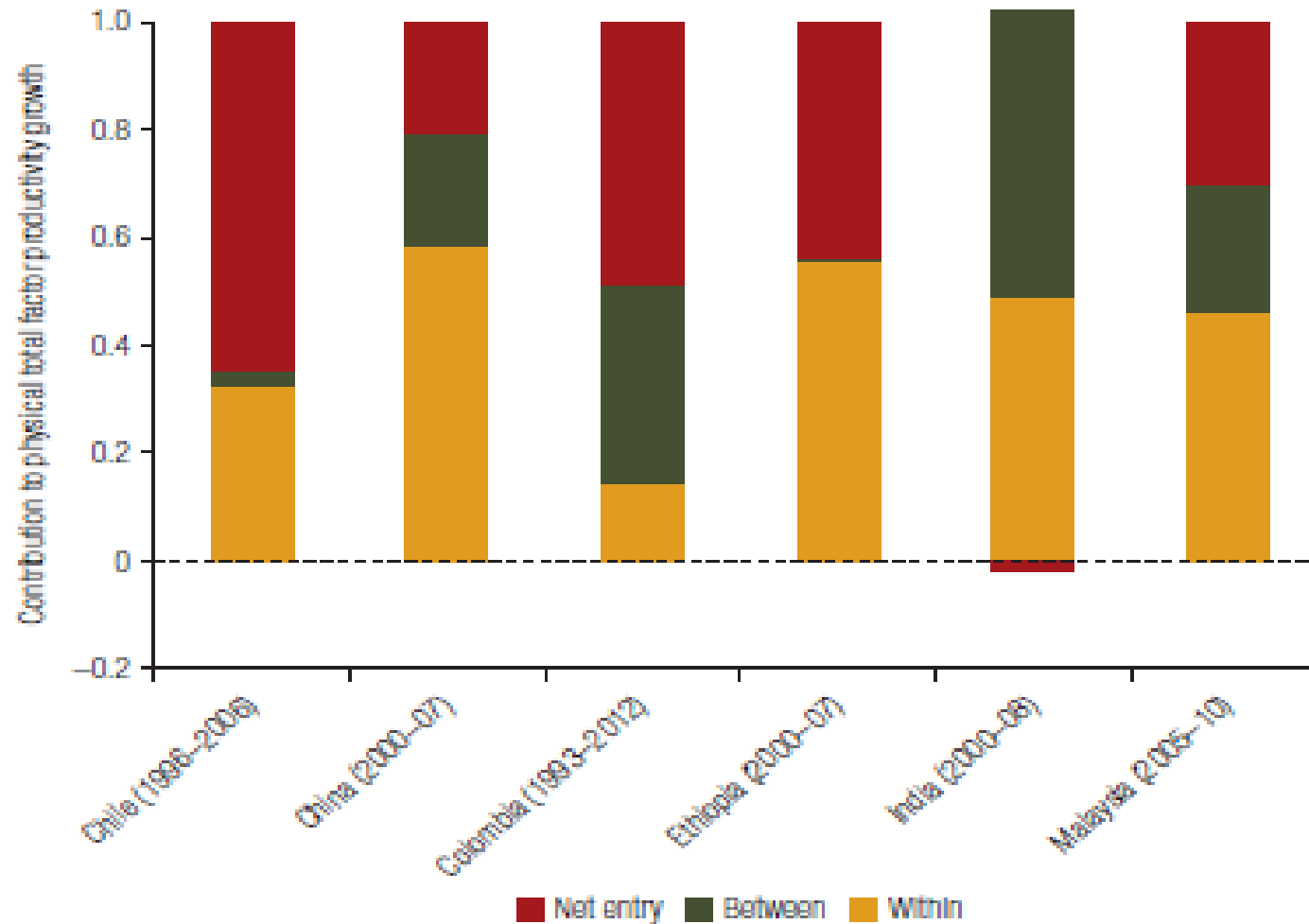
# Region wide, there is no productivity convergence- What are we missing?



# Sources of Productivity Growth



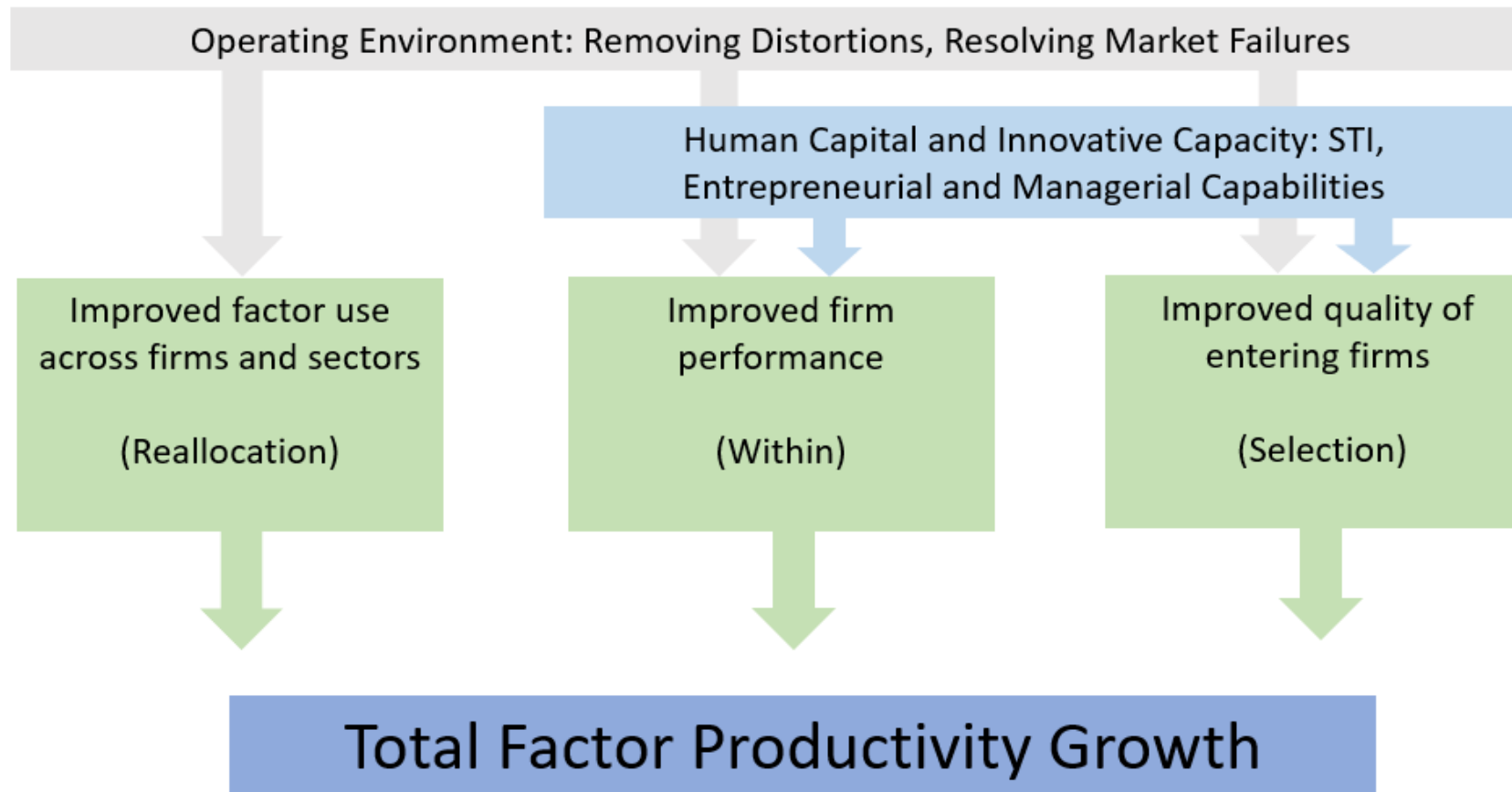
**FIGURE 1.11 Which Dimension Contributes Most to Productivity Growth?**



Need to work  
on all three  
fronts!

Source: Physical total factor productivity decompositions using Melitz and Polanec's (2015) methodology.

# Sources of Productivity Growth



# P1: Quality - The understudied dimension of TFP- LAC performance low, despite reforms

**FIGURE 2.4 Average Product Quality Increases with the Level of Development**



Source: Krishna, Levchenko, and Maloney 2018.

Note: The figure plots average cross-good unit values standardized by the 90th value of HS-10 against log GDP per capita for countries with more than 50 products. Ln of average quality versus Ln of gross domestic product per capita. Slope = 0.956 ( $t$ -statistic =

Growth is about taking risks. Need risk takers and risk taking encouraging climate

**FIGURE 3.7** Faster Quality Growth Is Riskier Quality Growth

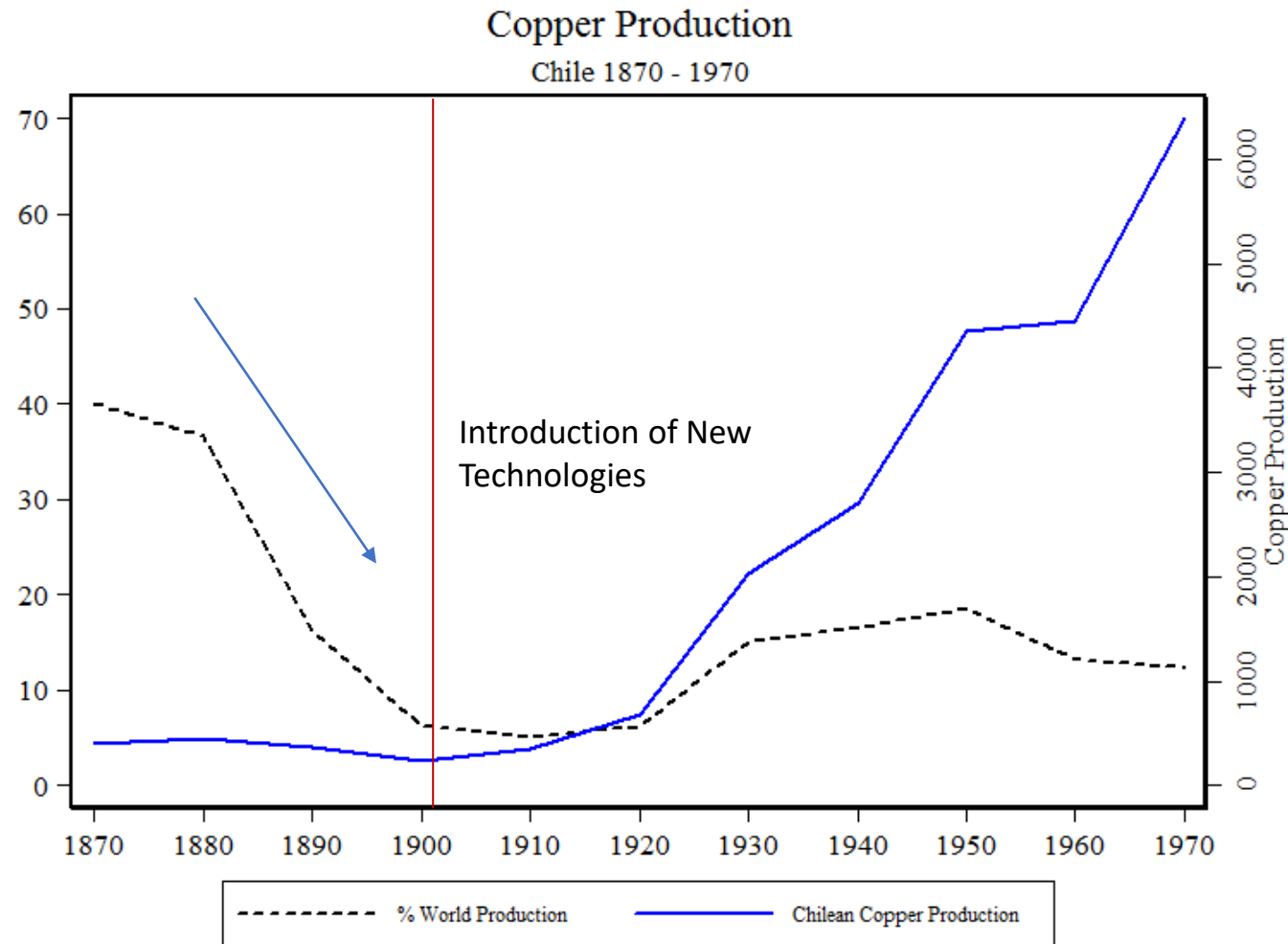


Source: Krishna, Levchenko, and Maloney 2018.



# Lessons from historical paradoxes

## P2: Persistent missed opportunities for growth and diversification, regardless of economic structure.



Development impact  
of same good radically  
different across time..  
And place



Counterexample 1:

# Japan- the Natural Resource Miracle

**Second largest copper exporter after.....Chile in mid 1800s. Gave rise to numerous zaibatsu that propelled growth**

**Sumitomo:** Masatomo Sumitomo (1585 – 1652): “Father of Copper” in Japan

**Hitachi:** Developed electric motors for ..Hitachi copper mine ..and diversified

**Fujitsu:** 4<sup>th</sup> largest information company in the world  
Ichibei Furukawa “The Copper King” 1877 to top Zaibatsu



Where are LAC’s analogues in either NRs or Manufacturing or any sector?!!!!

Counterexample 2:

# The US: Became a learning nation through copper production.

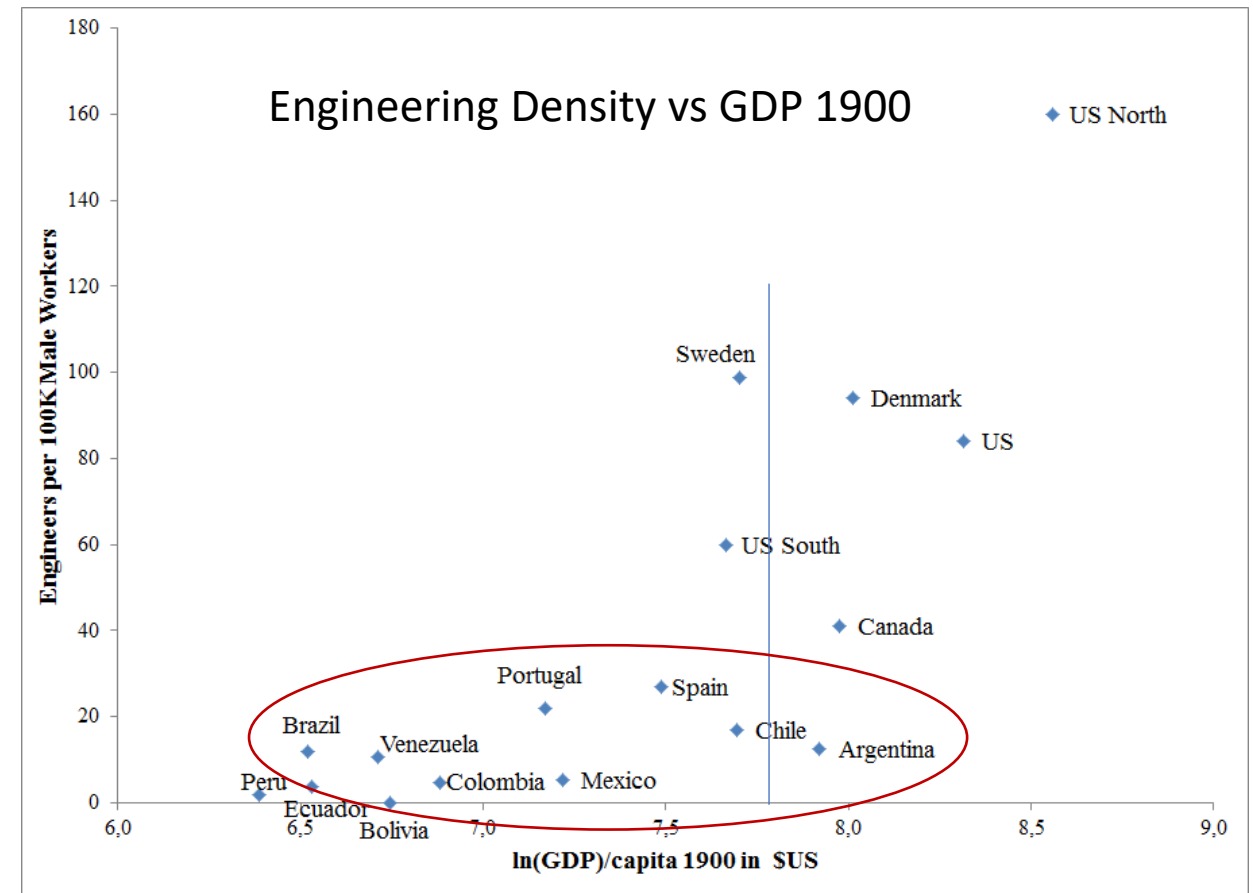
- Gavin Wright (1999) “Can a National Learn?” YES
- U.S leveraged copper into a “learning network”
  - Established universities around mining: **U.C. Berkeley**, Columbia, Colorado School of Mines.
  - Developed capabilities in Metallurgy and Chemistry that provided the foundation for subsequent diversification.
- US companies (including Anaconda) introduce new tech into Chile’s copper mines after 1900 until CODELCO established 1976.

Actually, they’re complementary!!  
**A view from Montana**



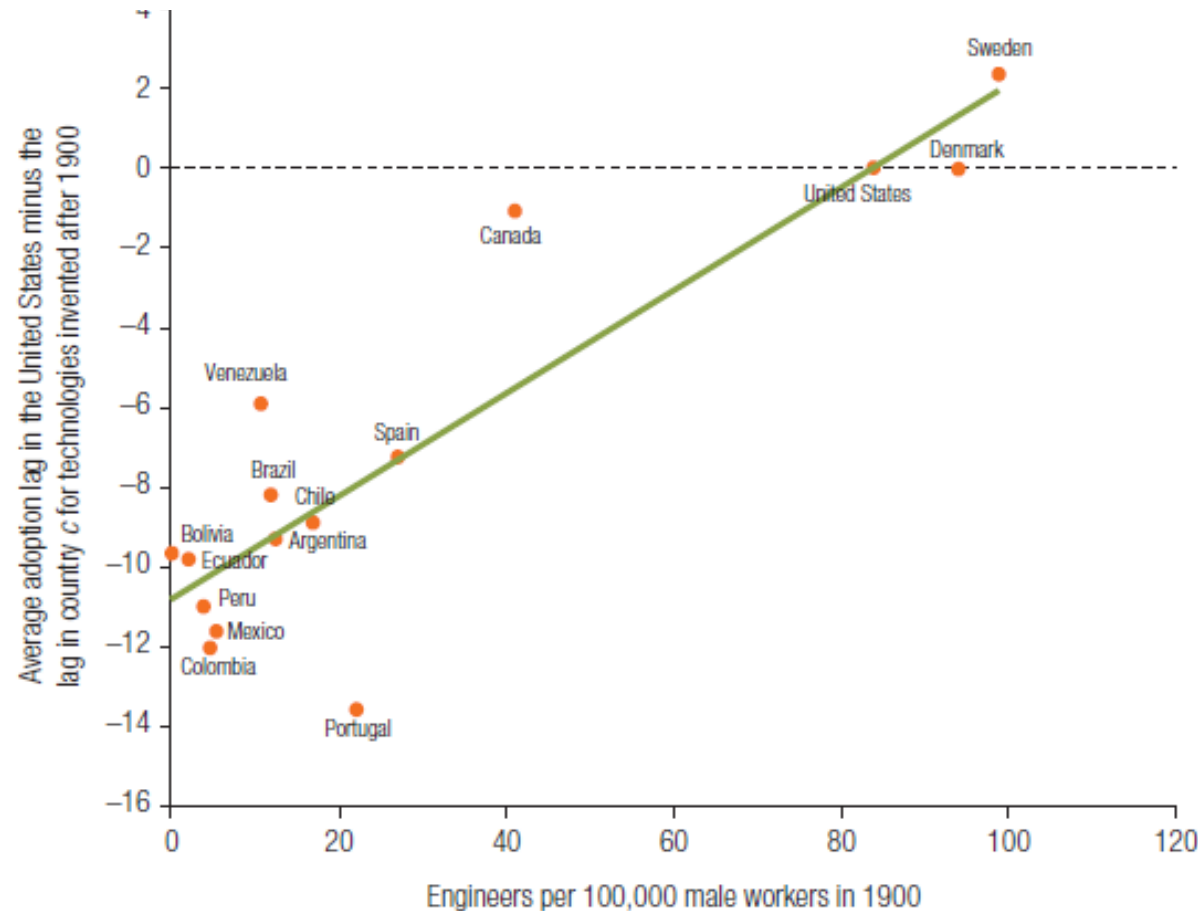
# LAC inability to leverage comparative advantage linked to difficulty adapting and inventing new technologies.

- LAC entered 2<sup>nd</sup> Industrial Revolution Unarmed!
- Lesson: More **how** than **what** you produce
  - Brazil Steel Industry- Military U.
  - Mexico vs. Korea –electronics
- Going into 4<sup>th</sup> industrial revolution, we remain low along every measure of innovation.



Maloney and Valencia (2022)

# Technological capabilities drive tech adoption, (including green tech).



Source: Alfaro and Comin, forthcoming, based on data from Comin and Mestieri 2018 and Maloney and Valencia 2017.

Note: The figure plots the average adoption lag in the United States minus the lag in country c for technologies invented after 1900 against the number of engineers per 100,000 male workers in country c in year 1900.

Comin and Mestieri (2018)

- Can explain Great Divergence- why Sweden and Denmark left Chile and Argentina behind.
- Reduction in adoption lag by one year associated with 3.8% higher per capita income.

OJO: Green agenda is fundamentally an adoption agenda.

See Vol 1, 2, 7.

# P3: Despite prohibitive business climate, foreigners were able to start businesses, but locals couldn't.

**TABLE 4.1** Immigrants, Rather Than Locals, Dominated Industrialization during the Second Industrial Revolution in Many Places around the World

Country	Year(s)	Percentage of immigrants among business owners	Percentage of immigrants in the population	Ratio of male immigrant business owners to male population
Argentina	1900	80.0	30.00	1.3
Brazil (São Paulo)	1920–50	50.0	16.50	1.5
Brazil (Minas Gerais)	1870–1900	3.6	1.50	1.2
Chile	1880	70.0	2.90	12.1
Colombia (Antioquia)	1900	5.0	4.70	0.5
Colombia (Barranquilla)	1888	60.0	9.50	3.2
Colombia (Santander)	1880	50.0	3.00	8.3
Mexico	1935	50.0	0.97	25.8
USA (5 percent census sample)	1900	31.0	13.60	1.1
USA (Fortune 500 firms)	Various	18.0	10.50	0.7
<i>Comparator</i>				
Japan (Shizoku, former Samurai)	1868–1912	50.0	5.00	5.0

Source: Maloney and Zambrano 2016.

Note: The final column shows the ratio of foreign entrepreneurs to the local male population because women were largely precluded from productive entrepreneurship during the study period.

- **São Paulo** 50%+ started by immigrants, 70% if include their children (Bresser Pereira 1994)
- **Rio de Janeiro** between 1878 and 1895, most textile mills were founded by foreigners, owned 62% of wholesale textile trade.
- **São Paulo and Rio**, the first electricity generating companies were founded by foreigners. (Prado in Birchall (1999))
- **Jus de Fora**, Minas Gerais, a major steel and manufacturing area from 1858-1912, immigrants were responsible for 66% of industries (Birchal, 1999)

# Culture? LAC had substantial entrepreneurial drive, but started behind and slipped as tech frontier moved in 2<sup>nd</sup> IR

- Chile: Developed Nitrate, Copper industries during peak.
- 30-40,000 Chileans and Peruvians migrated to San Francisco during the gold rush and brought mining technologies to US!!

## A view from Chile:

*"Chilenos didn't lack either an entrepreneurial spirit, nor the energy to work, characteristics which are incarnate in the first railroads and telegraphs, in ports and piers, the irrigation canals in the central valley. **But these qualities have been lost.**"*

Enrique Mac-Iver (1900)

## The Chilean Mill

Exported to Australia and California



# Creating Paisa (Antioquian) Entrepreneurial and Technical capabilities

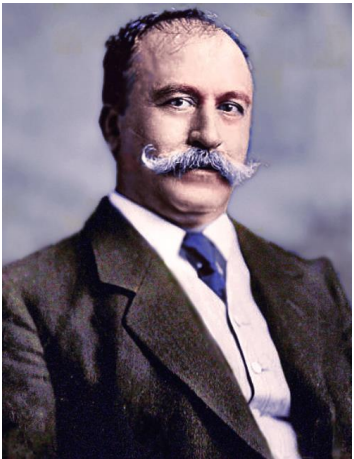
Gold Trade w/London



Escuela Nacional de Minas  
Modeled on UC Berkeley

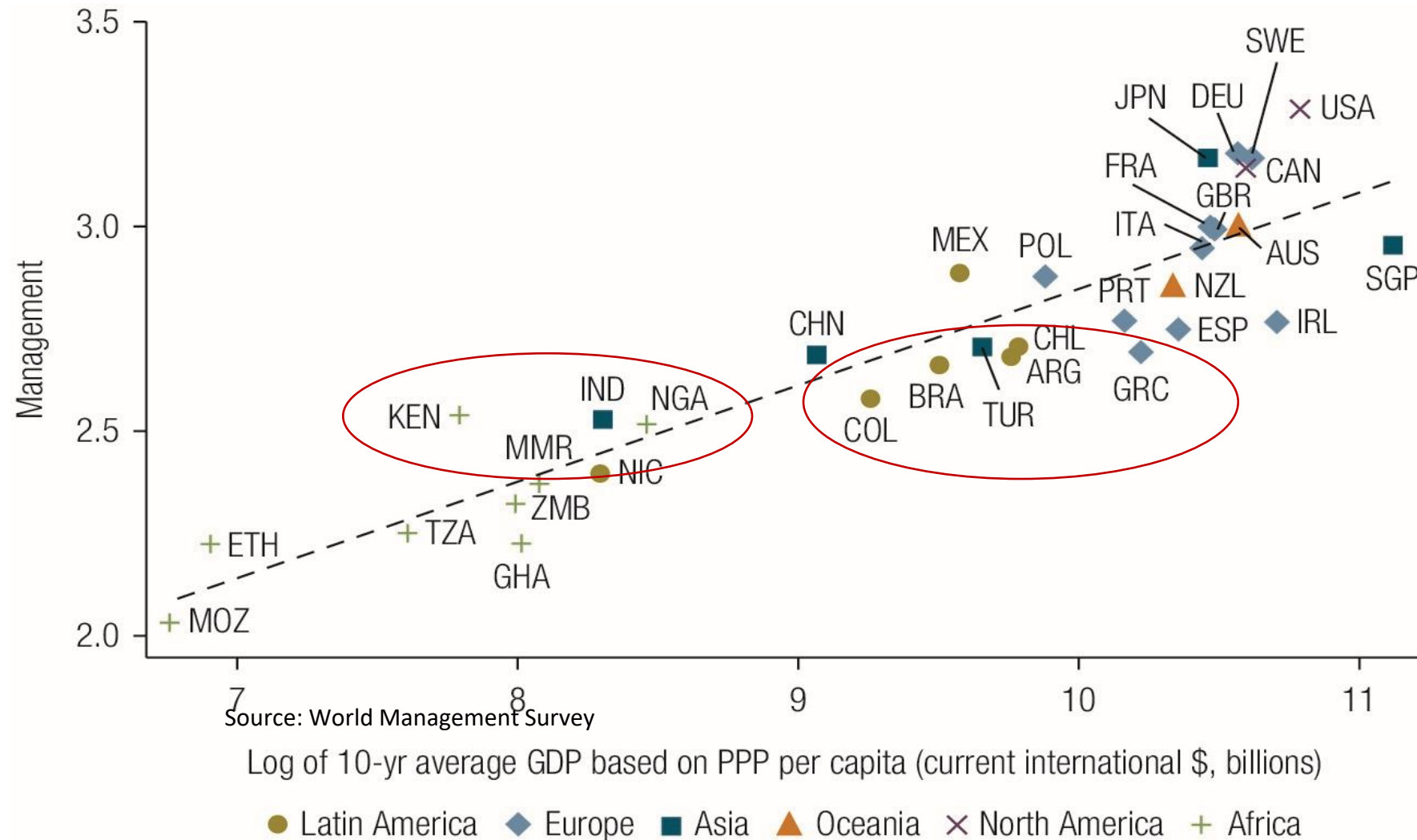


Pedro Nel Ospina

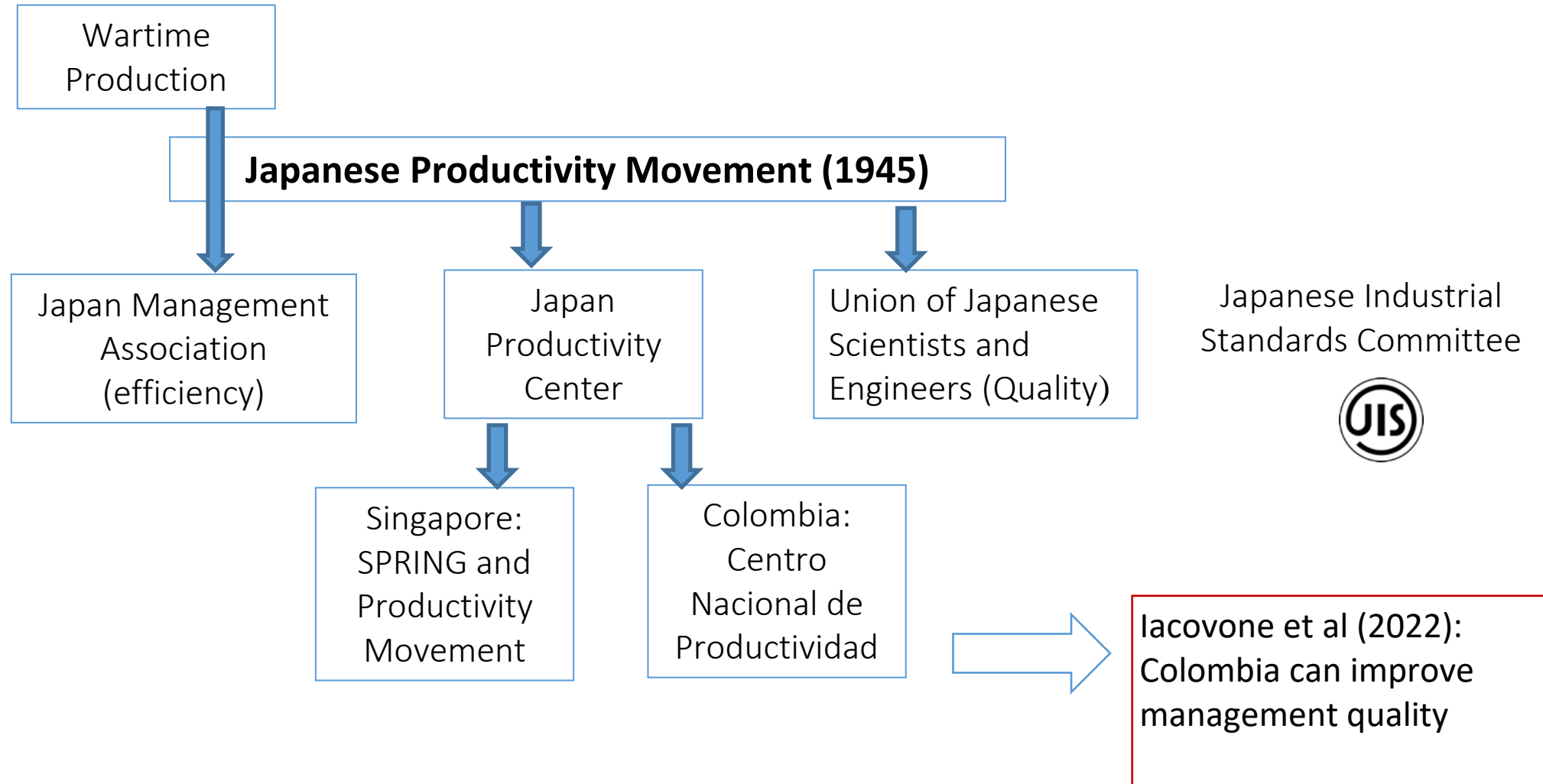


But how did Antioquian textiles *lose* the US market to the Asians?:  
Problems of quality, productivity, and timeliness (Morawetz 1981 )

# Today, we lag in managerial capabilities

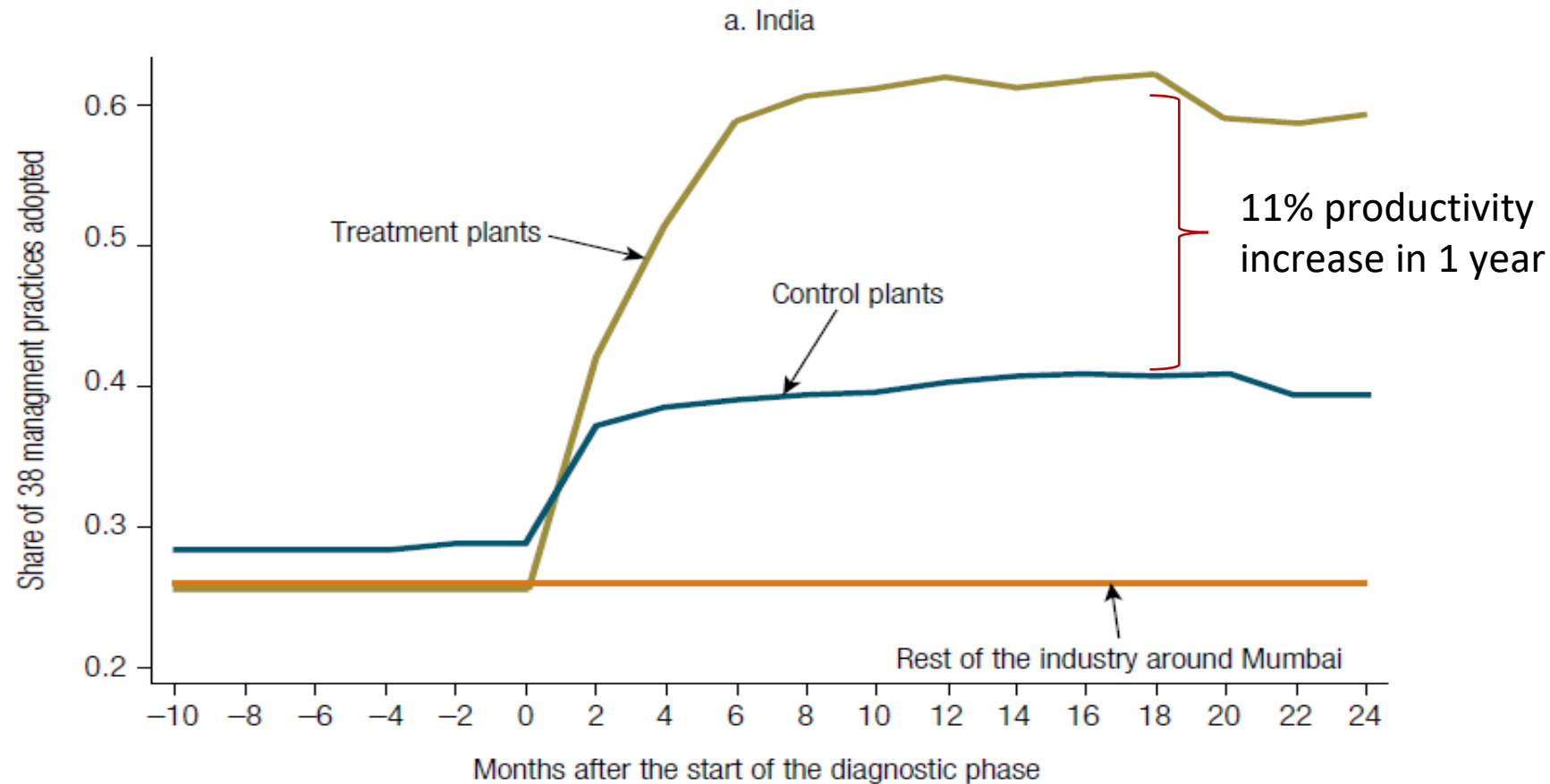


# Building Entrepreneurial and Technological Capabilities to Innovate. Key to Asian Miracles.



# Indian data show management extension services work: why don't firms use them?

**FIGURE 7.4** Management Extension Improved Management Practices in India and Colombia



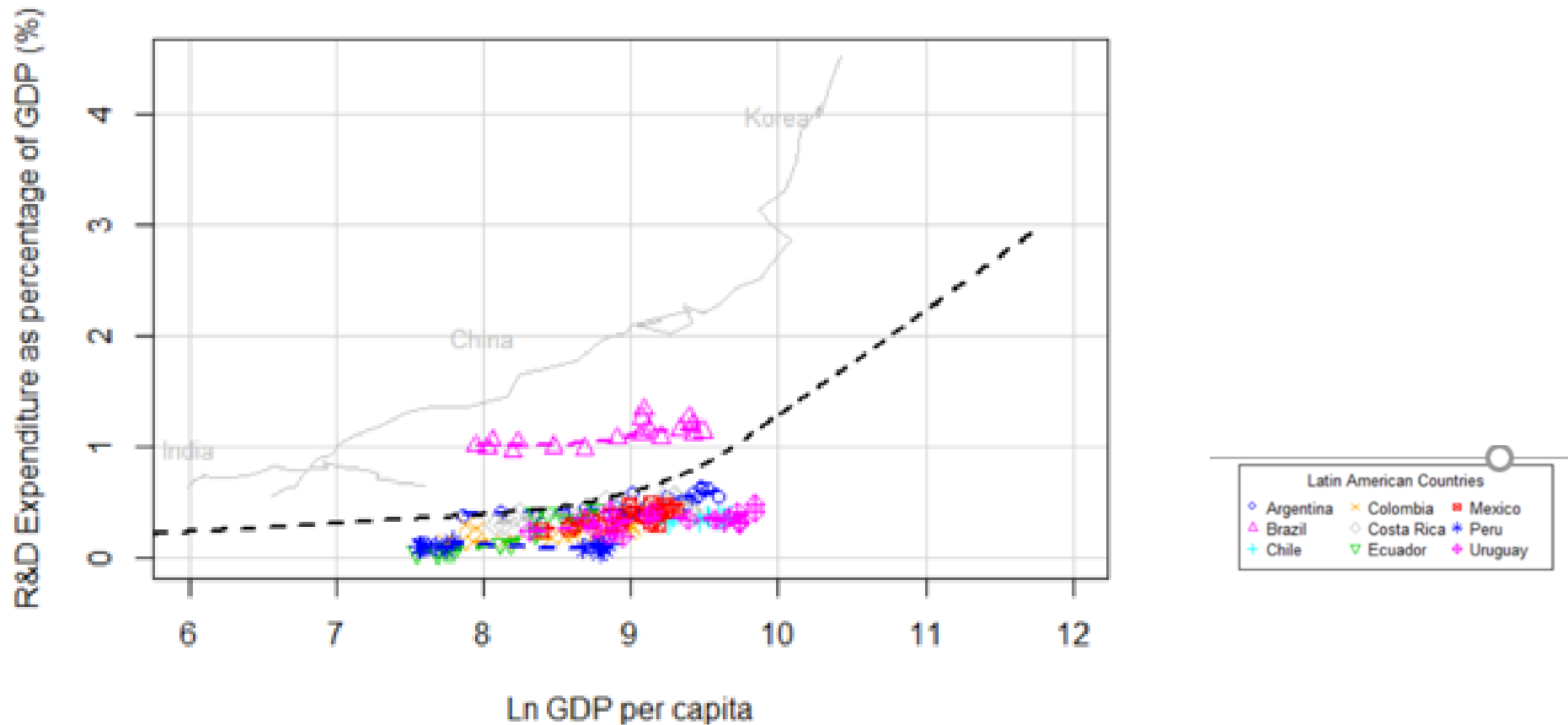
# P4: Low investment in innovation despite allegedly high returns.

	Dist. to Frontier	Rate of Return to R&D	
▶ USA	-.18	57%	
▶ UK	-.53	77%	
▶ Italy	-.73	88%	
Korea	-1.33	?	} 200-300%?
Malaysia	-2.28	?	
Argentina	-2.74	?	
Peru	-3.00	?	

Griffith, Redding, Van Reenen (2004)

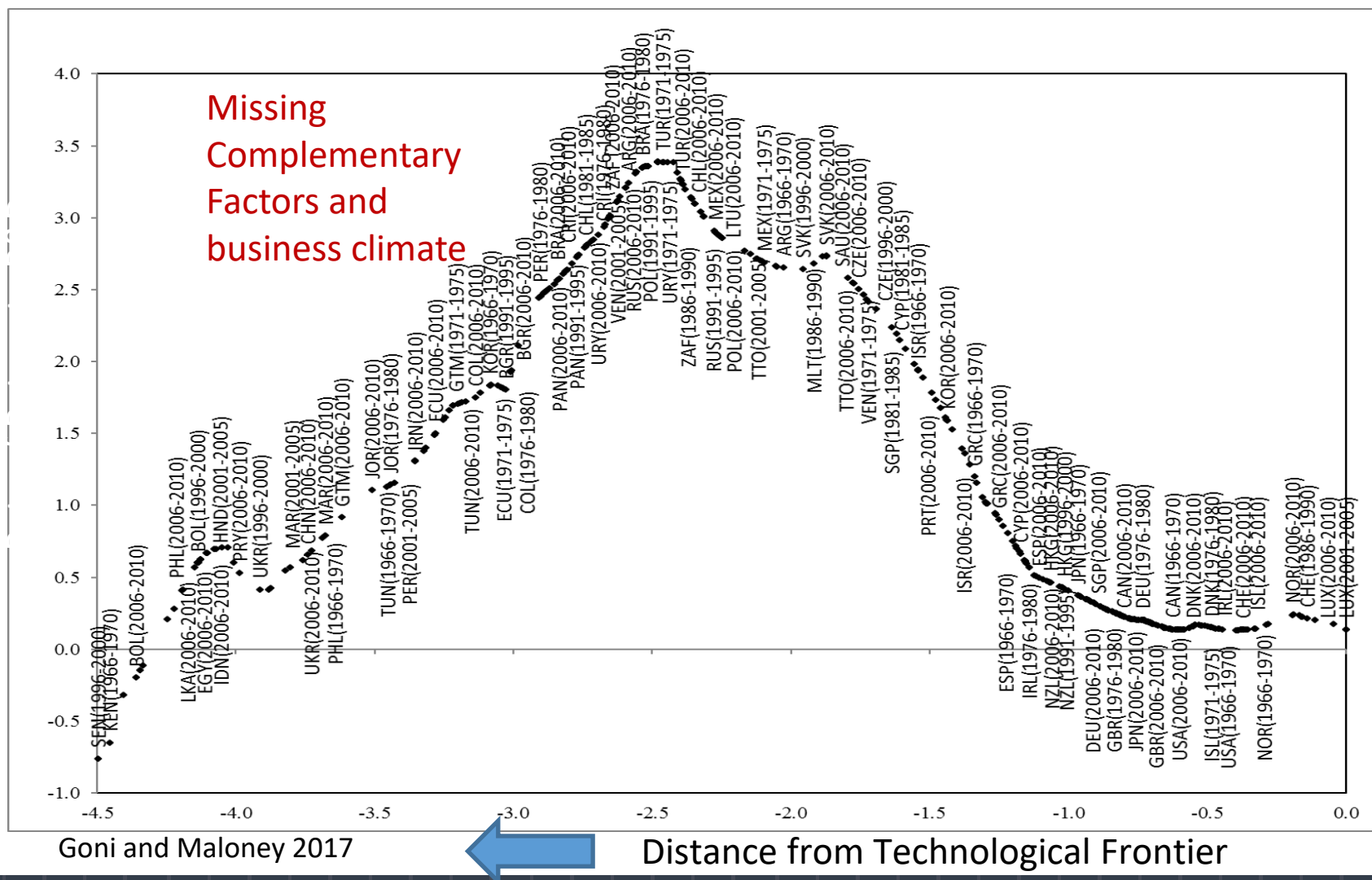
To paraphrase Lucas: Why don't firms invest? How could policy makers think of anything else?

# R&D remains below expected for our level of development



# Maybe they don't expect high rates of return

Returns to R&D vs. Distance to Frontier



# P5: Competition: Essential but response to it has been ambiguous.

- In the LR- competition is critical
  - US cars in 1970s
  - BA: 1968 Ford Falcons in 1988
- Effects through within, between, selection channels
- Generally, positive correlation with productivity
- Regional Study on Competition and productivity forthcoming

Firm Markups by Region (1980-2016)

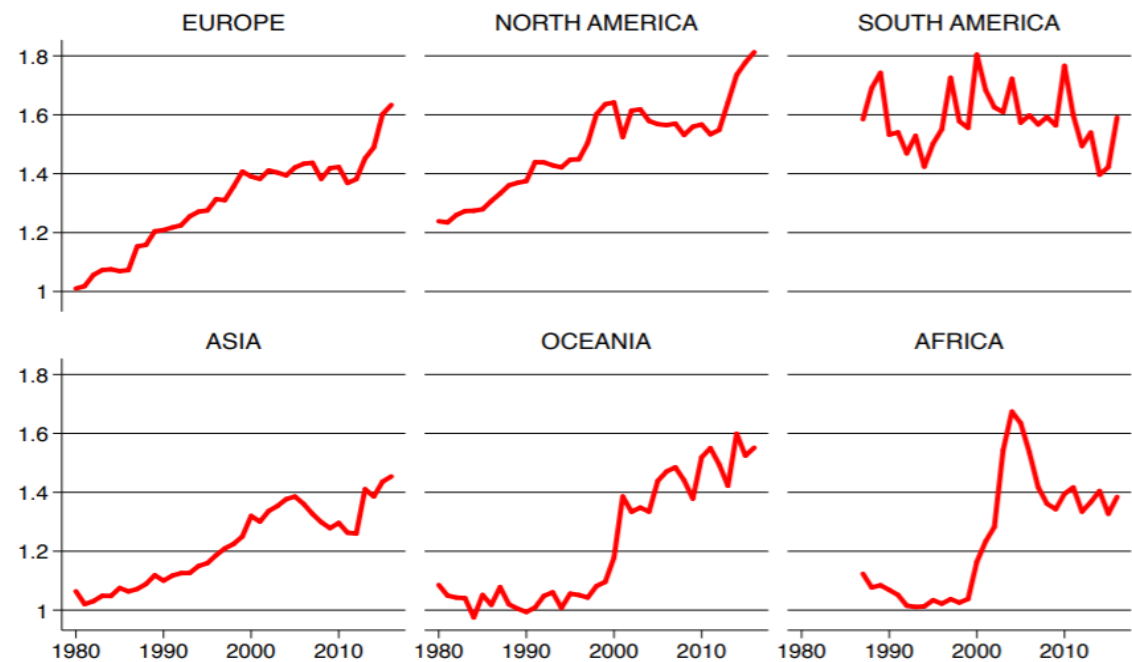


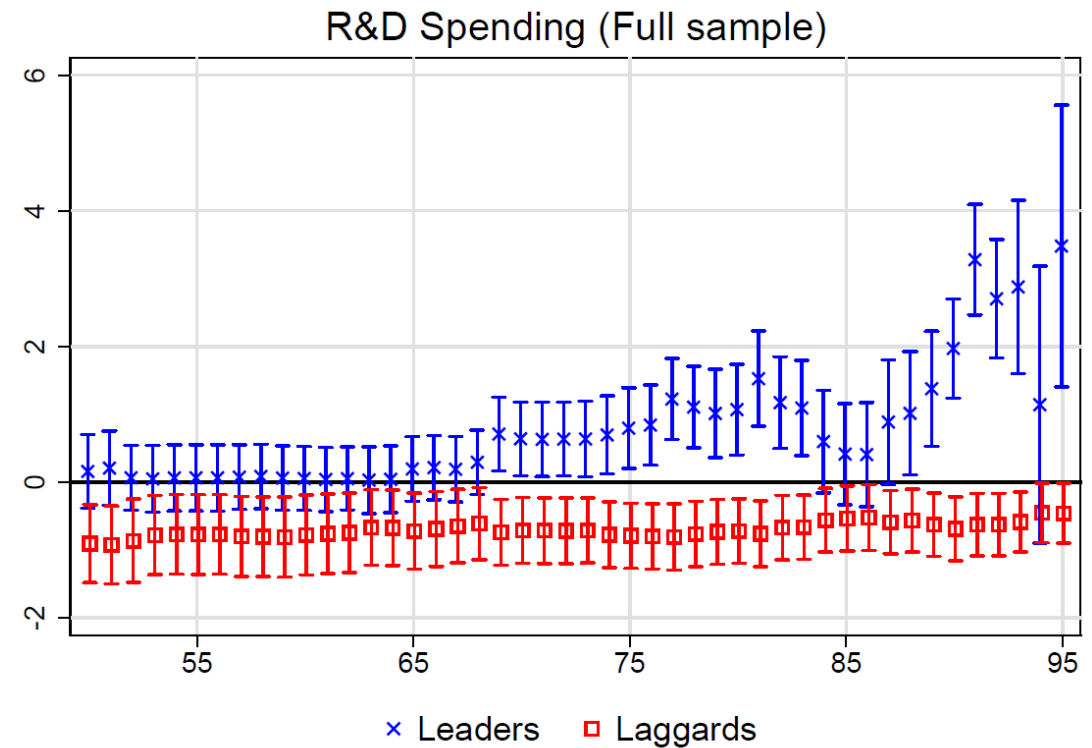
Figure 5: Global Regions

De Loecker and Eeckhout (2020)

# Competition increases innovation only in the most capable firms

- Medium term, within firm- less clear
  - Leaders (high TFPQ) increase innovation...10-30% of firms
  - The rest see a decrease in everything.
  - Rents help also- some minimum level of rents+incentive to innovate.
- Complementarity with managerial and technical skills.

## Impact of Increased Chinese Competition on R&D in Chile



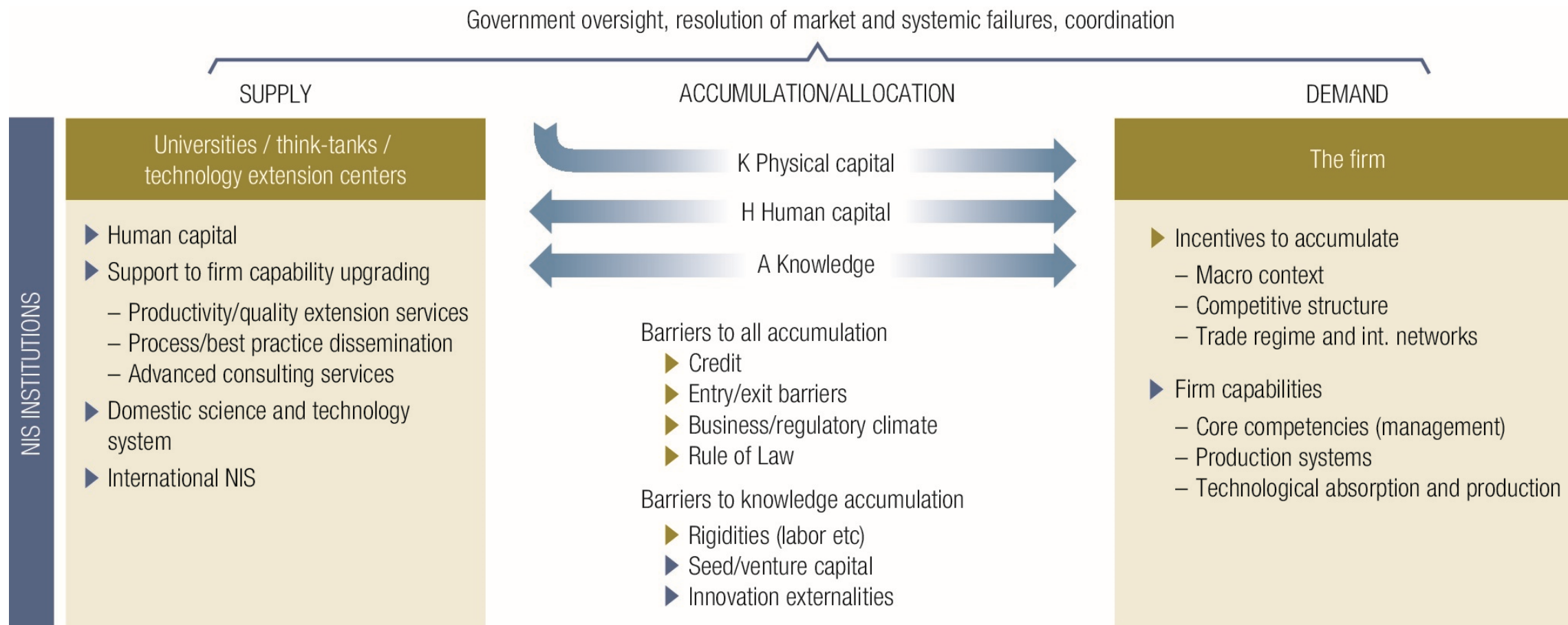
Cusolito, Garcia and Maloney (2022)



Putting enabling  
environment and  
capabilities together

# The Expanded National Innovation System

## Integrated approach to innovation



# A final note on education capabilities

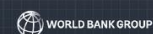
- **Critical to both productivity and social mobility**
- 30% of employers say growth is restricted by poor worker training. 20 globally
  - 50% of ten year olds cannot read a text appropriate to their age. Pisa scores remain low. **Bright spot in Sobral, Ceara!**
- 30% of students in the region meet minimum standards for science.  
**Where will our high tech entrepreneurs come from?**
- Lost 1.5 years of education to COVID
- LAC higher education is expensive and generates proportionally more useless economists/lawyers than engineers.
- Missing short cycle courses for tecnicos y tecnologicos (See The Fast Track)
- Training programs often not responsive to private sector needs.

## The Innovation Paradox



Developing-Country Capabilities and the Unrealized Promise of Technological Catch-Up

Xavier Cirera and William F. Maloney



## Productivity Revisited



Shifting Paradigms in Analysis and Policy

Ana Paula Cusolito and William F. Maloney

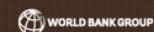


## High-Growth Firms



Facts, Fiction, and Policy Options for Emerging Economies

Arti Grover Goswami, Denis Medvedev, and Ellen Olafsen



## Harvesting Prosperity



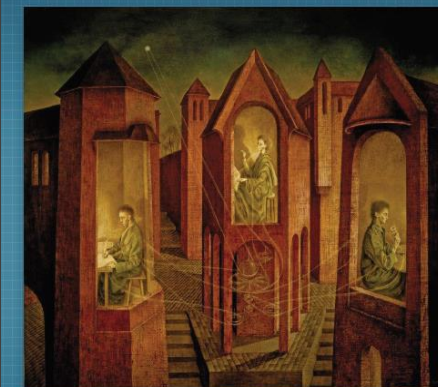
Technology and Productivity Growth in Agriculture

Keith Fuglie, Madhur Gautam, Aparajita Goyal, and William F. Maloney



## At Your Service?

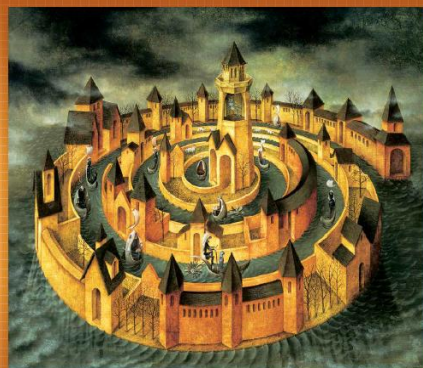
The Promise of Services-Led Development



Gaurav Nayyar, Mary Hallward-Driemeier, and Elwyn Davies



## Place, Productivity, and Prosperity



Revisiting Spatially Targeted Policies for Regional Development

Arti Grover, Somik V. Lall, and William F. Maloney

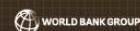


## Bridging the Technological Divide

Technology Adoption by Firms in Developing Countries



Xavier Cirera  
Diego Comin  
Marcio Cruz



“Fortune favors the prepared”- Pascal

World Bank Productivity Project

[www.worldbank.org/productivity](http://www.worldbank.org/productivity)



Obrigado    Gracias